2008 Annual Report

# **METHANEX**

A Responsible Care Company



**Methanex Corporation** is the world's largest supplier of methanol to major international markets in North America, Asia Pacific, Europe and Latin America.

Methanol is a versatile liquid chemical produced primarily from natural gas and used as a chemical feedstock in the manufacture of a wide range of consumer and industrial products such as building materials, foams, resins and plastics.

Methanol is also used to produce methyl tertiary-butyl ether (MTBE), a gasoline component, and there are growing markets for using methanol in new energy applications such as dimethyl ether (DME), direct blending into gasoline and biodiesel.

Headquartered in Vancouver, B.C., Canada, Methanex has production facilities in Chile, Trinidad and New Zealand, and a project in

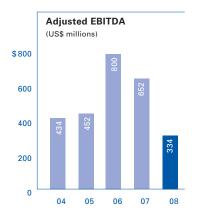
Egypt scheduled to start up in early 2010. We source additional methanol through agreements to market methanol production from plants located in other regions of the world, and also through spot market purchases. Methanex is a Responsible Care® Company and is committed to the safe, ethical and environmentally sound management of the products we use and the methanol we sell.

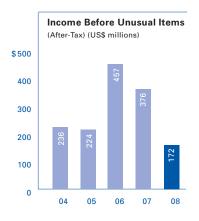


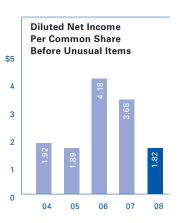
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# 2008 Financial Highlights

(US\$ millions, except where noted)	2008	2007	2006	2005	2004
OPERATIONS					
Revenue	2,314	2,266	2,108	1,658	1,719
Net income	172	376	483	166	236
Income before unusual items (after-tax) <sup>1</sup>	172	376	457	224	236
Cash flows from operating activities <sup>1,2</sup>	243	494	623	330	372
Adjusted EBITDA <sup>1</sup>	334	652	800	452	434
DILUTED PER SHARE AMOUNTS (US\$ PER SHARE)					
Net income	1.82	3.68	4.41	1.40	1.92
Income before unusual items (after-tax) <sup>1</sup>	1.82	3.68	4.18	1.89	1.92
FINANCIAL POSITION					
Cash and cash equivalents	328	488	355	159	210
Total assets	2,818	2,870	2,453	2,106	2,125
Long-term debt, including current portion	787	597	487	501	609
Debt to capitalization <sup>3</sup>	36%	30%	29%	35%	39%
Net debt to capitalization <sup>4</sup>	25%	7%	10%	26%	30%
OTHER INFORMATION					
Average realized price (US\$ per tonne) <sup>5</sup>	424	375	328	254	237
Total sales volume (000s tonnes)	6,054	6,612	6,995	7,052	7,427
Sales of Methanex-produced methanol (000s tonnes)	3,363	4,569	5,310	5,341	5,298

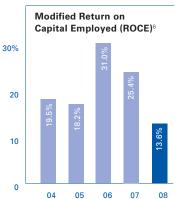












- <sup>1</sup> Adjusted EBITDA, cash flows from operating activities, income before unusual items (after-tax) and diluted income before unusual items (after-tax) per share are non-GAAP measures. Refer to page 40 for a reconciliation of these amounts to the most directly comparable GAAP measures.
- <sup>2</sup> Before changes in non-cash working capital.
- <sup>3</sup> Defined as total debt divided by the total of shareholders' equity and total debt.
- 4 Defined as total debt less cash and cash equivalents divided by the total of shareholders' equity and total debt less cash and cash equivalents.
- 5 Average realized price is calculated as revenue, net of commissions earned, divided by the total sales volumes of produced and purchased methanol.
- Defined as income before unusual items and interest expense (after tax) divided by average productive capital employed. Average productive capital employed is the sum of average total assets less the average of current non-interest bearing liabilities. Average total assets exclude projects under development (Egypt plant under construction) and cash held in excess of \$50 million. Additionally, we use an estimated mid-life depreciated cost base for calculating our average assets in use during the period.
- » For additional highlights and additional information about Methanex, refer to our 2008 Factbook available at www.methanex.com.

# **Shareholders**

Dear Fellow Shareholders,

2008 was a year of contrast in the methanol industry. In the first three quarters of the year, the global economy continued to perform well and methanol demand and pricing remained strong, leading to a period of solid earnings for Methanex. Towards the end of the year, the global financial crisis led to a severe worldwide economic slowdown that negatively impacted industries across all sectors, including the methanol industry. Global demand for methanol slowed sharply, high cost capacity shut down and methanol prices declined to their lowest levels in recent years.

In 2009, the global economy remains weak and the future uncertain, making this a challenging year for our industry. However, at Methanex we are well positioned to endure this economic downturn. Our competitively positioned assets generate positive cash flows even in a low price environment. With low leverage and a strong cash position, our balance sheet is in excellent shape. Our financial strength allows us to remain focused on key strategic initiatives in Egypt and Chile that will further grow our asset base and improve the cash generation capability of our company. Our Egypt project remains on schedule to start up in early 2010 and will have a very competitive cost structure. We are also making good progress on initiatives to accelerate gas development in southern Chile and improve the operating rates of our plants in that country.

We also remain focused on our strategic initiative to promote methanol in energy applications. Despite the decline in energy prices, demand for energy applications in China has remained stable. In a world that is structurally short of energy in the long term, we firmly believe that methanol will play an increasingly important role in future energy markets in China and many other parts of the world.

# **2008 IN REVIEW**

# 2008 Highlights

- Generated \$334 million in EBITDA and \$172 million in earnings
- Increased our dividend for the seventh year in a row and paid out \$57 million in dividends to shareholders
- Repurchased 6.5 million shares for \$150 million, reducing our share count to 92 million, down from over 170 million at the beginning of 2000
- Maintained a strong balance sheet in the face of the difficult global economic environment
- Achieved good progress on the Egypt project this
   1.3 million tonne methanol plant is on budget and on schedule for start up in early 2010
- Accelerated gas development in southern Chile by participating in initiatives with ENAP, GeoPark and others
- Switched production to one of our larger methanol plants in New Zealand, adding close to half a million tonnes of production to our supply chain
- Continued progress on sponsoring methanol demand growth in emerging energy applications: methanol demand for direct fuel blending, dimethyl ether (or DME) and biodiesel grew at double digit rates again in 2008

# **Industry Review**

2008 began with healthy methanol demand and the industry's recovery from a severe supply shortage that occurred in the latter half of 2007. As a result, contract pricing across global markets began the year at near record levels in the \$700-\$800/tonne range. High prices led to increased industry operating rates, particularly from high cost capacity in China, which helped restore some balance to the industry and resulted in more moderate pricing until the fourth quarter.

In the fourth quarter, the global financial crisis began to significantly affect the methanol industry. Global economic activity declined sharply, as did demand for traditional methanol derivatives. The global economic slowdown also led to lower oil demand and prices and although this caused some softness in DME demand in China, overall demand for methanol in energy applications was reasonably stable. For 2008, MTBE demand remained healthy and demand from new energy applications (fuel blending, DME and biodiesel) grew by an estimated 40 percent. Overall global methanol demand in 2008 was similar to 2007, with the slowdown in traditional derivatives in the fourth quarter offset by growth in new energy applications throughout the year.

With the sudden reduction in demand and the declining methanol price environment at the end of the year, industry supply reacted quickly. High cost plants, particularly in China and Europe, either shut down or operated at lower rates. Methanol prices dropped sharply at the end of the year. As we entered 2009, average contract pricing worldwide declined to about \$220/tonne, significantly below 2008 levels.

Looking forward, with the uncertainty in the global economy, it is difficult to project short-term methanol demand and predict the resulting industry price environment. Methanol demand is closely linked to global industrial production rates and energy prices and we expect that future methanol pricing will continue to depend on these variables.

# **Performance Targets**

In 2008, we achieved or exceeded most of the key performance targets we set for ourselves in the areas of financial performance, operations and market positioning.

#### Financial Performance

Record-high methanol prices in 2008 resulted in another good year of cash flow and earnings. For the year, we sold 6 million tonnes of methanol and generated \$2.3 billion of revenue, \$334 million of EBITDA and \$172 million of net income.

As we have in the past, we continued to take a balanced approach to our use of cash. We invested \$233 million as our 60 percent share to develop the Egypt project, \$70 million to refurbish and restart one of our larger New Zealand plants, \$68 million to support acceleration of natural gas exploration and development in southern Chile and \$27 million to maintain our assets in Chile, Trinidad and New Zealand. We also increased our regular dividend, for the seventh consecutive year, by 11 percent, and we repurchased 6.5 million shares at a total cost of \$150 million.

With Modified Return on Capital Employed (ROCE) of 13.6 percent in 2008, we exceeded our internal target of 12 percent. ROCE for the last five years has averaged 21.5 percent, well in excess of our internal target and cost of capital and the performance of many comparable companies in North America. Our balance sheet remains strong, with a net debt-to-capitalization ratio of 25 percent, \$328 million in cash on hand at the end of the year and a \$250 million undrawn line of credit.

With the financial crisis significantly impacting equity valuations in the second half of 2008, our share price was down 59 percent compared to a decline in the S&P 500 Chemicals Index of 42 percent for the year. However, over the past five years, we have achieved a total shareholder return of 13 percent, and outperformed the S&P 500 Chemicals Index, which recorded a 5 percent total return over the same five-year period.

# Operational Performance

To measure the performance of our manufacturing operations, we track a reliability factor that measures a plant's on-stream time, excluding planned maintenance and events beyond our control. In 2008, all of our plants operated with excellent reliability, with Chile and New Zealand achieving rates of 100 percent and Trinidad achieving a 99 percent rate. Our overall reliability rate was 99.7 percent, well above the industry average and our target of 97 percent.

Responsible Care is an integral part of everything we do and it contributes significantly to our operational excellence. Responsible Care is the chemical industry's global voluntary initiative under which companies work to continuously improve their health, safety and environmental performance. At Methanex, it is the umbrella under which we manage issues related to health, safety, the environment, emergency preparedness, security and community outreach. As a natural extension of our Responsible Care ethic, we have also adopted a Social Responsibility policy that addresses issues related to governance, employee engagement and social investment that have long been part of our corporate culture. We have embedded the Responsible Care ethic in our policies and practices for managing the business throughout our global organization.

A focus on Responsible Care also contributes to improved performance in the health and safety of those working at all of our sites. We measure safety performance using a globally accepted indicator for safety, known as the recordable injury frequency rate (RIFR), which is the number of recordable injuries per 200,000 hours worked. We benchmark our performance against global best practices, and in 2008 our employee safety performance was the best in eight years with an RIFR of 0.27, which compares well with the average RIFR of 0.46 for comparable companies.

As part of our commitment to Responsible Care, we undergo a regular global re-verification or audit process under the auspices of the Canadian Chemical Producers' Association (CCPA), and in 2008 we successfully completed our third re-verification. During the process, the independent reviewers identified several programs in which we demonstrated best practices – programs that went above and beyond what is typically seen in the chemical industry. For example, we recently implemented a Logistics Chain Safety Improvement project in North America that has resulted in a significant and sustainable decrease in non-accidental releases of methanol from railcars. The re-verification process also identified some opportunities for improvement that we intend to implement.

Finally, our Waterfront Shipping subsidiary once again performed very well in 2008. We successfully managed the excess vessel capacity that arose as a result of lower operating rates at our plants in Chile. We kept our vessels at high utilization rates and earned incremental revenue by shipping for third parties. The result was a very competitive net cost for shipping methanol to our customers around the world.

# Market Positioning and Growth

We are committed to maintaining our global leadership position in the methanol industry, and in 2008 we once again demonstrated the value of this leadership position. Despite continuing to operate our Chilean facilities at a low operating rate, we capitalized on the flexibility of our global supply chain and kept customers fully supplied throughout the year, making up production shortfalls by marketing other producers' methanol. We also added close to half a million tonnes of production capacity by restarting one of our larger plants in New Zealand - a significant accomplishment given that this plant had been idle for more than three years. While we continue to view our New Zealand plants as flexible production assets, we believe that, given the improved supply outlook for natural gas in that country, and under normal industry conditions, we can operate one to two plants there for a number of years into the future.

Over the past year, we also made good progress on the Egypt project. The project is on budget and on schedule for start up in early 2010. We are 60 percent owners in this 1.3 million tonne plant and will market 100 percent of the production, adding a significant new supply source for our customer base and enhancing our industry leadership position. With an excellent cost structure, the Egypt plant will generate significant cash flow for shareholders even in a low methanol price environment. We are excited about establishing a presence in this important region, as it has significant gas reserves and the potential for further growth. The Egypt project site was planned to accommodate additional methanol plants, and we will enjoy significant capital savings if we expand the site at some point in the future.

In terms of growth, we remain committed to our strategic initiative to promote methanol's use in energy applications. In 2007, we invested in a DME project in China. We are the exclusive methanol supplier to the DME plant and also a 20 percent equity partner; our joint venture partner, the ENN Group, owns the remaining 80 percent. This project has run at close to full production rates since it started up and has remained profitable despite recent lower prices for crude oil and DME. We are developing a similar project in Egypt with one of our Egyptian government partners and the ENN Group. We expect this plant to be up and running soon after the completion of the Egypt methanol project.

As I mentioned earlier, demand growth for fuel blending and DME has been rapid over the past few years, driven by increasing energy prices and demand for alternative fuels, particularly in China. We estimate that these new energy applications (fuel blending, DME and biodiesel) have now grown to about 15 percent of total methanol demand. And while most of this demand is currently in China, many other countries – such as Egypt, Japan, Iran and Sweden – are considering using methanol in energy applications.

# Challenges

One of the biggest challenges that we and other companies faced in 2008, and that we are still facing today, is the impact of the global financial crisis and economic slowdown. With methanol demand closely correlated to economic activity, the recent global economic slowdown has significantly reduced methanol demand. This environment has led to lower methanol pricing, affected our profitability and has also severely limited access to the credit markets for many companies.

However, we have a strong balance sheet and asset base, putting us in a very good position to meet this challenge. We had \$328 million of cash on hand at year end, access to a \$250 million line of credit, all financing in place to complete the Egypt project and no re-financings of our outstanding notes until 2012. It was not that long ago that many were advocating higher leverage, even for companies in cyclical industries like ours. We have always resisted this temptation and believe that having a strong balance sheet is a fundamental requirement to being successful at all points in the industry cycle. This philosophy has served us well in the current environment, as we continue to be in a strong financial position to focus on our strategic initiatives in Egypt and Chile, which will improve the strength of our company for the long term. In addition to the initiatives in Egypt and Chile, we are committed to maintaining a strong balance sheet by limiting other discretionary capital expenditures and reducing costs.

Similar to last year, natural gas supply to our production hub in Chile is one of the biggest challenges we face. As a result of the loss of natural gas supply from Argentina stemming back to mid-2007, our plants in Chile operated at 25 to 30 percent of capacity during the year with gas supplied solely from Chile. As a result, sales of produced methanol were at their lowest levels in recent years and this reduced our profitability.

As I have stated previously, we are not optimistic that gas supply from Argentina will be restored, and our solution is to source more natural gas from Chile. In this regard, we are very encouraged by the activity that occurred in Chile during 2008. Specifically, the long-term gas supply arrangement with GeoPark continued to provide excellent results. GeoPark steadily increased its gas deliveries to our plant throughout 2008 and supplied us with about 25 percent of the total natural gas that we consumed by the end of the year. We expect further increases in natural gas deliveries from GeoPark's Fell block in southern Chile during 2009.

In 2008, we also announced another major initiative with the Chilean state-owned energy company, ENAP, our main Chilean natural gas supplier, to explore for and develop gas from the Dorado Riquelme block near our plant site. Exploration work in this block was well advanced before we became involved and we are already receiving some deliveries of gas from this area. Ultimately, we believe this block has the potential to provide up to 20 percent of our total Chilean gas needs in the years ahead.

In addition, exploration and development activities have begun in the nine other exploration blocks near our plants that the Chilean government awarded as part of its international bidding round in late 2007. As well as our own involvement in a consortium with Wintershall and GeoPark, five other international oil and gas companies are involved in developing these blocks.

We estimate that more than \$600 million is planned to be spent on the exploration and development of oil and gas in southern Chile over the next three years. Based on this significant capital program and the success we have already seen, we are optimistic that we can be back operating all four of our Chile plants over the next few years.

# Looking Ahead...

We know 2009 will be a challenging year and that there is no consensus on when the global economy will recover and methanol industry conditions will improve. Like many other companies, this environment has led to a significantly lower valuation for our company on the public markets. However, with our financial strength and competitively positioned asset base, we believe we are very well placed to endure the current weak economic environment and emerge a stronger company.

In last year's letter I told you that we were focused on three strategic initiatives – successfully completing the Egypt project, accelerating gas development in southern Chile and sponsoring demand growth for methanol in emerging energy applications. We achieved success in all of these areas in 2008 and we will continue to focus on these important initiatives to strengthen our company for the future. With success in these areas, we ultimately have the potential to nearly double our production base and cash flow generating capability over the next few years. I believe that this will justify a significantly higher valuation for our company in the future.

Our prudent approach to capital allocation will remain the same. While we believe it is particularly important to maintain a strong balance sheet in today's uncertain economic environment, our long-term strategy on the use of cash is unchanged. We will maintain a reasonable balance between growing our business and returning excess cash to shareholders.

In closing, I would like to thank all of our employees for delivering another year of good results and for meeting the high standards and targets we set for ourselves. On behalf of the Board and all of our employees, I thank you, our shareholders, for your continued support in these challenging times.

**Bruce Aitken** 

President & Chief Executive Officer

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# Corporate Governance

Dear Fellow Shareholders,

At Methanex, we define corporate governance as having the appropriate processes and structures in place to ensure that our business is managed in the best interests of our shareholders while keeping in mind the interests of all stakeholders. Over the past several years, corporate governance has become a significant public policy issue and Methanex's management and Board have made it a priority to strive for continuous improvement in this important area.

A comprehensive discussion of Methanex's corporate governance practices is included in our Information Circular; here, I'd like to focus attention on a few key aspects of our governance practices.

# **Executive Compensation Disclosure**

Executive compensation is an area that is receiving intense public attention. Canadian and US securities regulators have instituted sweeping new disclosure rules so that shareholders can clearly understand how companies make decisions about both executive and director compensation. Focusing on executive compensation, our disclosure includes a comprehensive Compensation Discussion and Analysis section that describes not just the process for determining executive compensation but also the objectives and design of the compensation program and how the compensation relates to Methanex's overall performance. Simply stated, our disclosure is designed to explain both how and why executive compensation decisions are made and how compensation is linked to corporate performance.

# **Director Selection Process**

Long-term investors will know that the Board has been engaged in a process of board renewal over the past several years. The process by which we identify and recruit new directors is described commencing on page 18 of the Information Circular. Let me also add that our disclosure on this topic was cited as being an "innovative" disclosure best practice by the Canadian Coalition for Good Governance in 2008.

In 2008, Graham Sweeney, an outstanding director who has served on the Board since 1994, advised me that he wished to retire in May 2009. Graham, as a former President of Dow Chemical Canada, has a strong process plant background and has been keenly interested in Methanex's plant operations and a devoted advocate of Responsible Care. Our Corporate Governance Committee considered Graham's departure through the lens of the "board skills matrix" and determined that the loss of his skills and experience would represent a skill gap for the Board. As a result, in early 2008, we began a search to fill that potential gap and Bob Kostelnik, who recently retired as Vice President of a US-based international oil company and who has a depth of experience in process technology, joined our Board in September. This is only the most recent example of our use of best practices to recruit new directors to our Board.

On behalf of the Company and the Board, I would like to thank Graham for his many years of service to Methanex. His support and advice has been invaluable and his candor and friendship will be missed. In his honour, Methanex has established the Methanex Graham W. Sweeney Scholarship at the University of British Columbia.

# Risk Management in a Time of Economic Uncertainty

I would like to address how disciplined corporate governance can help guide us through the very difficult economic environment that Methanex and the entire global chemical industry is currently facing. Several directors on our Board are intimately familiar with various commodity chemical industries. They have been through the deep cyclicality that can characterize these industries and they understand the need for financial prudence.

It has long been a part of our governance for the Board and its committees to provide active oversight into the Company's business and financial risks. For example, one standing item at each Audit Committee and Board meeting is a detailed finance report addressing such topics as liquidity and cashflows. The Board and Audit Committee also regularly review Methanex's key business and strategic risks and satisfy themselves that management has appropriate processes in place to address these risks.

With that as background, I'd like to assure shareholders that this Board has long been focused on providing effective oversight to ensure that Methanex has the processes and structures in place to effectively address the various risks that it faces in order to continue to prosper and develop and grow our company. The difficult economic environment that we are confronted with in 2009 only causes us to sharpen that focus.

**Pierre Choquette** Chairman of the Board

In 2008, Methanex ranked among the top 10 percent of S&P/TSX Composite Index companies in the *Globe and Mail*'s "Board Games" corporate governance survey, scoring 92 out of a possible 100 points.

# Management's Discussion and Analysis

(Tabular dollar amounts are shown in thousands of US dollars, except where noted) Years ended December 31, 2008 and 2007

This Management's Discussion and Analysis is dated March 6, 2009 and should be read in conjunction with our consolidated financial statements and the accompanying notes for the year ended December 31, 2008. Our consolidated financial statements are prepared in accordance with Canadian generally accepted accounting principles (Canadian GAAP). We use the United States dollar as our reporting currency. Except where otherwise noted, all dollar amounts are stated in United States dollars.

Canadian GAAP differs in some respects from accounting principles generally accepted in the United States (US GAAP). Significant differences between Canadian GAAP and US GAAP are described in note 19 to our consolidated financial statements.

At March 6, 2009 we had 92,039,492 common shares issued and outstanding and stock options exercisable for 2,772,736 additional common shares.

Additional information relating to Methanex, including our Annual Information Form, is available on the Canadian Securities Administrators' SEDAR website at www.sedar.com and on the United States Securities and Exchange Commission's EDGAR website at www.sec.gov.

#### **OVERVIEW**

Methanol is a liquid chemical commodity that is predominantly produced from natural gas and is also produced from coal, particularly in China. Approximately 70% of all methanol is used to produce formaldehyde, acetic acid and a variety of other chemicals that form the basis of a large number of chemical derivatives for which demand is influenced by levels of global economic activity. The remainder of methanol demand comes from the energy sector. There are growing markets for using methanol in energy applications such as dimethyl ether (DME), direct blending into gasoline and biodiesel. Methanol is also used to produce methyl tertiary butyl ether (MTBE), a gasoline component.

We are the world's largest supplier of methanol with total annual production capacity of 7.2 million tonnes from our production hubs in Chile, Trinidad and New Zealand. We also have a 60% interest in a 1.3 million tonne methanol project in Egypt, scheduled for start up in early 2010. Our production hubs in Chile and Trinidad represent 5.8 million tonnes of this annual production capacity. Our New Zealand production facilities represent 1.4 million tonnes of this annual production capacity and provide us with flexible production that is primarily dependent on the availability of economically priced natural gas feedstock. In addition to the methanol we produce, we purchase methanol produced by others under methanol offtake contracts and on the spot market. This gives us flexibility and certainty in managing our supply chain while continuing to meet customer needs and support our marketing efforts.

Global demand for methanol in 2008 is estimated at 40 million tonnes. However, the global methanol industry, similar to other industries, was significantly impacted by the global financial crisis and weak economic environment during the fourth quarter of 2008. For the first three quarters of 2008, global demand remained healthy and was underpinned by high energy prices and strong industrial production growth, particularly in China. During the fourth quarter of 2008, the global financial crisis and weak economic environment led to a major reduction in global demand for most traditional methanol derivatives. While there has been some softness in methanol demand into DME, overall demand into energy related derivatives, including MTBE, remained relatively stable. We estimate that global methanol demand declined by about 15% in the fourth quarter compared to the third quarter and we estimate that current global demand is approximately 35 million tonnes measured on an annualized basis. There was also a significant amount of shut downs of high cost capacity, particularly in China, where we estimate about 6 million tonnes of annualized methanol production in China shut down during the fourth quarter of 2008 and into 2009 as a result of this declining methanol price environment, and net imports into China increased by approximately 3 million tonnes measured on an annualized basis.

Methanol is a global chemical commodity and our earnings and cash flows are significantly affected by fluctuations in the methanol price, which is directly impacted by the balance of methanol supply and demand. Methanol demand is heavily influenced by industrial production levels, energy prices and other factors and we believe that methanol demand should improve when the macro economic environment improves.

In this uncertain global economic environment, we are carefully managing our operating and capital costs. We have recently embarked on a broad corporate costs savings plan that includes reducing our operating costs and cancelling or postponing almost all discretionary capital spending. Our priorities for allocating our capital are to complete the new methanol project in Egypt and continue to support the acceleration of natural gas development in Chile – refer to the *Production Summary – Chile* section on page 15 for more information. Our goal is to emerge from this period of economic uncertainty a stronger company with more methanol production and cash generation capability.

We believe we are well positioned to endure this period of economic uncertainty. We have a strong balance sheet. At December 31, 2008, we had a cash balance of \$328 million, no re-financing requirements until 2012, financing in place to complete the methanol project in Egypt, and an undrawn \$250 million credit facility provided by highly rated financial institutions that expires in mid-2010.

We believe our competitively positioned assets and supply chain infrastructure and our strong financial position, provide a sound basis for us to meet our financial commitments in this time of economic uncertainty and continue to invest to grow our business.

#### **OUR STRATEGY**

Our primary objective is to create value by maintaining and enhancing our leadership in the global production, marketing and delivery of methanol to our customers. The key elements of our strategy are global leadership, value creation, and operational excellence.

# **Global Leadership**

We are the leading supplier of methanol to the major international markets of North America, Asia Pacific, Europe, and Latin America. Our sales volumes in 2008 represented approximately 15% of total global methanol sales. Our leadership position has enabled us to play an important role in the industry including the publication of Methanex reference prices in each major market which most of our customer contracts use as the basis for pricing.

The strategic location of our Chile, Trinidad and New Zealand production sites allows us to deliver methanol cost-effectively to our customers in all major global markets while our investments in global distribution and in supply infrastructure enable us to enhance value to customers by providing reliable and secure supply. Although we have experienced significantly reduced production from our assets in Chile since mid-2007 (refer to the *Production Summary – Chile* section on page 15), we have continued to meet our commitments to customers. We have achieved this by increasing the level of purchased methanol through a combination of methanol offtake contracts and spot purchases. We manage the cost of purchased methanol by taking advantage of our global supply infrastructure which allows us to purchase methanol in the most cost effective region while still maintaining overall security of supply. We also increased production capacity from our flexible assets in New Zealand by approximately 400.000 tonnes in 2008.

Over the past few years we have continued to invest and develop our presence in the Asia Pacific region. We have added additional storage capacity in Zhangjiagang, China and expanded our offices in Shanghai and Hong Kong in order to enhance our customer service and industry positioning in this region. This enables us to participate in and improve our knowledge of the rapidly evolving and high growth methanol market in China and other Asian countries. Our strengthening presence in Asia has also helped to identify several opportunities to develop applications for methanol in the energy sector. We also opened an office in Dubai, UAE in 2007 to enhance our corporate presence and capitalize on future opportunities in the Middle East.

We continue to make progress in sponsoring methanol demand growth into emerging energy applications. In 2007, we invested in a 20% interest in a 200,000 tonne per year DME facility in China with the ENN Group, and we are the exclusive methanol supplier to this facility. We have also entered into a joint venture agreement to develop a similar DME facility in Egypt. The joint venture will include Methanex and the ENN Group as minority interests, with the government-owned Egyptian Petrochemicals Holding Company (EChem) holding the majority interest. EChem is also a partner in our new methanol project in Egypt.

# **Value Creation**

Maintaining a competitive cost structure is an important element of competitive advantage in a commodity industry and is a key element of our strategy. Our approach to all business decisions is guided by our drive to maintain and enhance our competitive cost structure, expand margins and return value to shareholders. The most significant components of our costs are natural gas for feedstock and distribution costs associated with delivering methanol to customers.

Natural gas is the primary feedstock at our methanol production facilities. An important element of our strategy is to ensure long-term security of natural gas supply. Our production facilities in Chile represent 3.8 million tonnes of annual production capacity, and we have historically sourced our natural gas feedstock from suppliers in Argentina and Chile.

Since June 2007, our natural gas suppliers in Argentina have curtailed all natural gas supply to our plants in Chile in response to various actions by the Argentinean government, including imposing a large increase to the duty on natural gas exports. Since that time we have been operating these facilities at significantly reduced rates. Under the current circumstances, we do not expect to receive any further natural gas supply from Argentina. We believe the solution to this issue is to source all our natural gas requirements from suppliers in Chile. We have actively pursued investment opportunities to accelerate natural gas exploration and development in areas of southern Chile that are relatively close to our production facilities. We have made investments with our two natural gas suppliers in Chile, Empresa Nacional del Petroleo (ENAP) and GeoPark Chile Limited (GeoPark) and are pursuing other investment opportunities resulting from an international bidding round by the government of Chile in which they assigned natural gas exploration areas in southern Chile (refer to the *Production Summary – Chile* section on page 15 for more information).

Our production facilities in Trinidad represent 1.9 million tonnes per year of competitive cost production capacity. These facilities are underpinned by long-term take-or-pay natural gas purchase agreements where the gas price varies with methanol prices. During 2008, we had excellent operating performance at these facilities and produced above original nameplate capacity.

We have positioned our facilities in New Zealand as flexible production assets. During 2008, we added approximately 400,000 tonnes of incremental annual capacity by restarting one of our 900,000 tonne per year facilities at our Motunui site and idling our smaller scale 530,000 tonne per year Waitara Valley facility in New Zealand. We have the flexibility to operate the Motunui plant or the Waitara Valley plant or both depending on methanol supply and demand dynamics and the availability of natural gas on commercially acceptable terms.

We are currently constructing a 1.3 million tonne per year methanol facility in Egypt located in Damietta on the Mediterranean Sea. In 2007, we completed the financing for the project and began construction. By the end of 2008, the project was approximately 70% complete and is on budget and on schedule to start up in early 2010. We are developing the project with partners in which we have a 60% interest and marketing rights for 100% of the production. We believe this methanol facility will further enhance our competitive positioning with its low cost structure and excellent location to supply the European market.

The cost to distribute methanol from our production facilities to our customers is also a significant component of our operating costs. These include costs for ocean shipping, in-market storage facilities and in-market distribution. We are focused on identifying initiatives to reduce these costs. We seek to maximize the use of our shipping fleet to reduce costs. We take advantage of prevailing conditions in the shipping market by varying the type and length of term of ocean vessel contracts. We are continuously investigating opportunities to further improve the efficiency and cost-effectiveness of distributing methanol from our production facilities to customers. We also look for opportunities to leverage our global asset position by entering into product exchanges with other methanol producers to reduce distribution costs.

We operate in a highly competitive commodity industry. Accordingly, we believe it is important to maintain financial flexibility and we have adopted a prudent approach to financial management. Our balance sheet is strong with a cash balance of \$328 million at year end, no re-financing requirements until 2012, an undrawn \$250 million credit facility provided by highly rated financial institutions that expires in mid-2010, and financing in place to complete the construction of the methanol facility in Egypt. We believe we are well positioned to meet our financial commitments in this time of economic uncertainty and continue to invest to grow our business.

# **Operational Excellence**

We maintain a focus on operational excellence in all aspects of our business. This includes excellence in our manufacturing and distribution processes, human resources, corporate governance practices and financial management.

To differentiate ourselves from our competitors, we strive to be the best operator in all aspects of our business and to be the preferred supplier to our customers. We believe that reliability of supply is critical to the success of our customers' businesses and our goal is to deliver methanol reliably and cost-effectively. In part due to our commitment to Responsible Care, a risk minimization approach developed by the Canadian Chemical Producers' Association, we believe we have reduced the likelihood of unplanned shutdowns and lost-time incidents and have achieved an excellent overall environmental and safety record.

Product Stewardship is a vital component of our Responsible Care culture and guides our actions through the complete life cycle of our product. We aim for the highest safety standards to minimize risk to our employees, customers and suppliers as well as to the environment and the communities in which we do business. We promote the proper use and safe handling of methanol at all times through a variety of internal and external health, safety and environmental (HSE) initiatives, and work with industry colleagues to improve safety standards, and regulatory compliance. We readily share our technical and safety expertise with key stakeholders including customers, end-users, suppliers, logistics providers and industry associations in the methanol and methanol applications marketplace through active participation in local and international industry seminars and conferences, and online education initiatives.

As a natural extension of our Responsible Care ethic, we have a Social Responsibility policy that aligns our corporate governance, employee engagement and development, community involvement and social investment strategies with our core values and corporate strategy.

#### **HOW WE ANALYZE OUR BUSINESS**

Our operations consist of a single operating segment – the production and sale of methanol. We review our results of operations by analyzing changes in the components of our Adjusted EBITDA (refer to the *Supplemental Non-GAAP Measures* section on page 40 for a reconciliation to the most comparable GAAP measure), depreciation and amortization, interest expense, interest and other income, unusual items and income taxes. In addition to the methanol that we produce at our facilities (Methanex-produced methanol), we also purchase and re-sell methanol produced by others (purchased methanol) and sell methanol on a commission basis. In analyzing the changes in Adjusted EBITDA, we separately analyze the results of Methanex-produced methanol sales from purchased methanol sales as the margin characteristics of each are very different.

### Methanex-Produced Methanol

The level of Adjusted EBITDA is highly dependent on the margin earned from Methanex-produced methanol. Sales volumes of Methanex-produced methanol depend on the amount of production from these methanol facilities, which in turn is based on how well the plants operate, the timing of scheduled maintenance and other factors. Our analysis of Adjusted EBITDA separately discusses the impact of changes in average realized price, sales volumes and cash costs for our Methanex-produced methanol.

The price, cash cost and volume variances included in Adjusted EBITDA analysis for Methanex-produced methanol are defined and calculated as follows:

#### PRICE

The change in Adjusted EBITDA as a result of changes in average realized price is calculated as the difference from period to period in the selling price of Methanex-produced methanol multiplied by the current period sales volume of Methanex-produced methanol. Sales under long-term contracts where the prices are either fixed or linked to our costs plus a margin are included as sales of Methanex-produced methanol. Accordingly, the selling price of Methanex-produced methanol will differ from the selling price of purchased methanol.

# CASH COST

The change in Adjusted EBITDA as a result of changes in cash costs is calculated as the difference from period to period in cash costs per tonne multiplied by the sales volume of Methanex-produced methanol in the current period plus the change in unabsorbed fixed cash costs. The change in consolidated selling, general and administrative expenses and fixed storage and handling costs are included in the analysis of Methanex-produced methanol.

### **VOLUME**

The change in Adjusted EBITDA as a result of changes in sales volumes is calculated as the difference from period to period in the sales volumes of Methanex-produced methanol multiplied by the margin per tonne for the prior period. The margin per tonne is calculated as the selling price per tonne of Methanex-produced methanol less absorbed fixed cash costs per tonne and variable cash costs per tonne (excluding Argentina natural gas export duties per tonne).

# **Purchased Methanol**

Sales of purchased methanol represent a lower proportion of Adjusted EBITDA because the cost of purchased methanol consists principally of the cost of the methanol itself, which is directly related to the price of methanol at the time of purchase. Accordingly, the analysis of purchased methanol and its impact on Adjusted EBITDA is discussed on a net margin basis.

# **Commission Sales**

We also sell methanol on a commission basis. Commission sales represent volumes marketed on a commission basis related to the 36.9% of the Atlas methanol facility in Trinidad that we do not own.

# **FINANCIAL HIGHLIGHTS**

(\$ millions, except where noted)	2008	2007
Sales volumes (thousands of tonnes):		
Methanex-produced methanol	3,363	4,569
Purchased methanol	2,074	1,453
Commission sales <sup>1</sup>	617	590
	6,054	6,612
Methanex average non-discounted posted price (\$ per tonne) <sup>2</sup>	526	451
Average realized price (\$ per tonne) <sup>3</sup>	424	375
Revenue	2,314	2,266
Adjusted EBITDA <sup>4</sup>	334	652
Net income	172	376
Basic net income per share	1.82	3.69
Diluted net income per share	1.82	3.68
Cash flows from operating activities	325	527
Cash flows from operating activities before changes in non-cash working capital <sup>4</sup>	243	494
Common share information (millions of shares):		
Weighted average number of common shares outstanding	95	102
Diluted weighted average number of common shares outstanding	95	102
Number of common shares outstanding	92	98

<sup>&</sup>lt;sup>1</sup> Commission sales represent volumes marketed on a commission basis. Commission income is included in revenue when earned.

# **PRODUCTION SUMMARY**

The following table details the annual production capacity and actual production for our facilities that operated in 2008 and 2007:

(thousands of tonnes)	Annual Production Capacity <sup>1</sup>	2008	2007
Chile I, II, III and IV (Chile)	3,840	1,088	1,841
Atlas (Trinidad) (63.1% interest)	1,073	1,134	982
Titan (Trinidad)	850	871	861
New Zealand <sup>2</sup>	1,430	570	435
	7,193	3,663	4,119

<sup>&</sup>lt;sup>1</sup> The annual production capacities for our Trinidad plants are stated at original nameplate capacity. These facilities operated above original nameplate capacity in 2008 as a result of efficiencies gained through improvements and experience at these plants. The annual production capacity for our facilities in Chile and New Zealand may be higher than original nameplate capacity as, over time, these figures have been adjusted to reflect ongoing operating efficiencies at these facilities.

<sup>&</sup>lt;sup>2</sup> Methanex average non-discounted posted price represents the average of our non-discounted posted prices in North America, Europe and Asia Pacific weighted by sales volume. Current and historical pricing information is available on our website at <a href="https://www.methanex.com">www.methanex.com</a>.

<sup>3</sup> Average realized price is calculated as revenue, net of commission income, divided by total sales volumes of produced and purchased methanol.

<sup>&</sup>lt;sup>4</sup> These items are non-GAAP measures that do not have any standardized meaning prescribed by Canadian generally accepted accounting principles (GAAP) and therefore are unlikely to be comparable to similar measures presented by other companies. Refer to the Supplemental Non-GAAP Measures section on page 40 for a description of each non-GAAP measure and a reconciliation to the most comparable GAAP measure.

<sup>&</sup>lt;sup>2</sup> In early October 2008, we restarted one of our two idled 900,000 tonne per year facilities at our Motunui site in New Zealand and we idled our 530,000 tonne per year Waitara Valley facility. We have the flexibility to operate the Motunui plant or the Waitara Valley plant or both depending on methanol supply and demand dynamics and the availability of natural gas on commercially acceptable terms and accordingly, we have included both of these facilities in the production capacity for New Zealand. We have excluded the second Motunui facility from production capacity in New Zealand as we currently do not intend to restart this facility.

#### Chile

Our methanol facilities in Chile produced 1.1 million tonnes during 2008 compared with total production capacity of 3.8 million tonnes and we have historically sourced our natural gas supply for these plants from Argentina and Chile. Since June 2007, our natural gas suppliers from Argentina have curtailed all gas supply to our plants in Chile in response to various actions by the Argentinean government, including imposing a large increase to the duty on natural gas exports. Since then we have been operating our Chile facilities at significantly reduced rates and this is the primary reason for the decline in production in 2008 compared with 2007. Under the current circumstances, we do not expect to receive any further natural gas supply from Argentina. As a result of the Argentinean natural gas supply issues, all of the methanol production at our Chile facilities since June 2007 has been produced with natural gas from Chile.

We believe the solution to the issue of natural gas supply from Argentina is to source all our natural gas requirements from suppliers in Chile. We are pursuing investment opportunities with the state-owned energy company Empresa Nacional del Petroleo (ENAP), GeoPark Chile Limited (GeoPark) and others to help accelerate natural gas exploration and development in southern Chile and our goal is ultimately to return to operating all four of our plants in Chile.

In November 2007, we announced that we signed an agreement with GeoPark under which we provided \$40 million in financing to support and accelerate GeoPark's natural gas exploration and development activities in the Fell block in southern Chile. GeoPark has agreed to supply us with all natural gas sourced from the Fell block under a ten-year exclusive supply arrangement. GeoPark has continued to increase deliveries to our plants in Chile and by the end of 2008 approximately 25% of total production at our Chilean facilities was being produced with natural gas from the Fell block. We expect our natural gas supply from GeoPark to increase further over time.

On May 5, 2008, we announced that we signed an agreement with ENAP to accelerate natural gas exploration and development in the Dorado Riquelme exploration block in southern Chile and to supply natural gas to our production facilities in Chile. Under the arrangement, we expect to contribute approximately \$100 million in capital over the next two to three years to fund a 50% participation in the block. The arrangement is subject to approval by the government of Chile, which we expect to receive in the first half of 2009. As at December 31, 2008, we had contributed \$42 million of the total expected capital of \$100 million for the Dorado Riquelme block. Approximately \$33 million has been placed in escrow until final approval from the government is received and approximately \$9 million has been paid to fund development and exploration activities. We have been receiving some natural gas deliveries from the Dorado Riquelme block since May 2008 and we expect natural gas supply from this block to increase over time.

We continue to pursue other investment opportunities to help accelerate natural gas exploration and development in areas of southern Chile. In late 2007, the government of Chile completed an international bidding round to assign natural gas exploration areas that lie close to our production facilities and announced the participation of five international oil and gas companies. Under the terms of the agreements from the bidding round there are minimum investment commitments. Planning and exploration activities have commenced. On July 16, 2008, we announced that under the international bidding round, the government of Chile awarded the Otway exploration block in southern Chile to a consortium that includes Wintershall, GeoPark, and Methanex. Wintershall and GeoPark each own a 42% interest in the consortium and we own a 16% interest. Exploration work is expected to commence by the end of this year. The minimum exploration investment committed in the Otway block by the consortium for the first phase is \$11 million over the next three years.

We cannot provide assurance that ENAP, GeoPark or others will be successful in the exploration and development of natural gas or that we will obtain any additional natural gas from suppliers in Chile on commercially acceptable terms.

Refer to the *Risk Factors and Risk Management – Chile* section on page 28 for more information.

# **Trinidad**

Our methanol facilities in Trinidad represent approximately 1.9 million tonnes of competitive cost annual production capacity. During 2008, our Trinidad facilities produced above original nameplate capacity with total production of 2.0 million tonnes compared with 1.8 million tonnes during 2007.

# **New Zealand**

We have positioned our facilities in New Zealand as flexible production assets. In October 2008, we restarted one of our idled 900,000 tonne per year Motunui methanol plants and idled our 530,000 tonne per year Waitara Valley plant. We produced 570,000 tonnes at our facilities in New Zealand in 2008 compared with 435,000 tonnes in 2007. The increase in production in 2008 is due to additional production from the Motunui facility. We have the flexibility to operate the Motunui plant or the Waitara Valley plant or both depending on methanol supply and demand dynamics and the availability of natural gas on commercially acceptable terms.

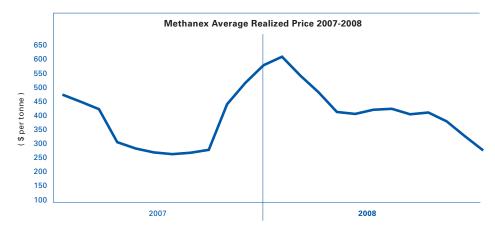
# **RESULTS OF OPERATIONS**

(\$ millions)	2008	2007
Consolidated statements of income:		
Revenue	\$ 2,314	\$ 2,266
Cost of sales and operating expenses	1,947	1,614
Inventory writedown	33	_
Adjusted EBITDA <sup>1</sup>	334	652
Depreciation and amortization	107	112
Operating income <sup>1</sup>	227	540
Interest expense	(38)	(44)
Interest and other income	10	27
Income taxes	(27)	(147)
Net income	\$ 172	\$ 376

<sup>&</sup>lt;sup>1</sup> These items are non-GAAP measures that do not have any standardized meaning prescribed by Canadian generally accepted accounting principles (GAAP) and therefore are unlikely to be comparable to similar measures presented by other companies. Refer to the *Supplemental Non-GAAP Measures section* on page 40 for a description of each non-GAAP measure and a reconciliation to the most comparable GAAP measure.

### **REVENUE**

There are many factors that impact our global and regional revenue levels. The methanol business is a global commodity industry affected by supply and demand fundamentals. Due to the diversity of the end products in which methanol is used, demand for methanol largely depends upon levels of industrial production, the value of energy and changes in general economic conditions, which can vary across the major international methanol markets.



Revenue for 2008 was \$2.3 billion which was slightly higher than 2007. Total sales volumes of produced and purchased methanol during 2008 were 5.4 million tonnes compared with 6.0 million tonnes in 2007. The increase in revenue was primarily due to higher methanol pricing in 2008 compared with 2007, which was partially offset by lower sales volumes.

We entered 2008 in a tight methanol market condition due to industry supply constraints as a result of significant planned and unplanned supplier outages in the latter half of 2007. This combined with high global energy prices and healthy demand, resulted in high methanol prices during the first quarter of 2008. As inventories recovered, methanol prices moderated into the second quarter of 2008 and pricing remained relatively stable until the end of the third quarter of 2008. During the fourth quarter of 2008, as a result of the global economic slowdown, methanol prices decreased sharply.

Our average realized price for 2008 was \$424 per tonne compared with \$375 per tonne in 2007. Our higher average realized price during 2008 increased revenue by \$266 million compared with 2007 while lower sales volumes decreased revenue by \$218 million.

The methanol industry is highly competitive and prices are affected by supply and demand fundamentals. We publish non-discounted reference prices for each major methanol market and offer discounts to customers based on various factors. Our average non-discounted published reference price for 2008 was \$526 per tonne compared with \$451 per tonne in 2007. Our average realized price was approximately 19% and 17% lower than our average non-discounted published reference price for 2008 and 2007, respectively.

We have entered into long-term contracts for a portion of our production volume with certain global customers where prices are either fixed or linked to our costs plus a margin. In 2008, sales under these contracts represented approximately 23% of our total sales volumes. The difference between our average non-discounted published reference price and our average realized price is expected to narrow during periods of lower pricing.

# **Distribution of Revenue**

The distribution of revenue for 2008 and 2007 is as follows:

(\$ millions, except where noted)		2008	2007	,
Canada	\$ 237	10%	\$ 237	10%
United States	737	32%	753	33%
Europe	494	21%	500	22%
Korea	263	11%	259	11%
Japan	131	6%	148	7%
Other Asia	213	9%	142	6%
Latin America	239	10%	227	10%
	\$ 2,314	100%	\$ 2,266	100%

Our revenue distribution for 2008 is relatively comparable to 2007 except for changes in Other Asia. Revenue related to customers in Other Asia increased as a proportion to our total revenue as a result of an increase in sales volumes in China in 2008 compared with 2007.

# **Adjusted EBITDA**

We review our results of operations by analyzing changes in the components of Adjusted EBITDA. The operating results for our production facilities represent a substantial proportion of Adjusted EBITDA and, accordingly, we separately discuss changes in average realized price, sales volumes and total cash costs related to these facilities. In addition to the methanol that we produce at our facilities, we also purchase and re-sell methanol produced by others which we refer to as purchased methanol. Sales of purchased methanol represent a lower proportion of Adjusted EBITDA and, accordingly, the analysis of purchased methanol is discussed on a net margin basis.

2008 Adjusted EBITDA was \$334 million compared with \$652 million in 2007. The decrease in Adjusted EBITDA of \$318 million resulted from changes in the following:

\$ millions)		vs. 2007
Methanex-produced methanol:		
Average realized price	\$	118
Sales volumes		(210)
Total cash costs <sup>1</sup>		(73)
		(165)
Inventory writedown		(33)
Margin on the sale of purchased methanol		(120)
Decrease in Adjusted EBITDA	\$	(318)

<sup>&</sup>lt;sup>1</sup> Includes cash costs related to methanol produced at our facilities as well as consolidated selling, general and administrative expenses and fixed storage and handling costs.

### Average Realized Price

The higher average realized price of Methanex-produced methanol increased Adjusted EBITDA by \$118 million. Refer to the *Revenue* section above on page 16 for more information.

# Sales Volumes

Sales volumes of Methanex-produced methanol for the year ended December 31, 2008 were lower by 1.2 million tonnes compared with 2007 primarily as a result of lower production available from Chile (refer to the *Production Summary – Chile* section on page 15 for more information). Lower sales volumes in 2008 decreased Adjusted EBITDA by \$210 million compared with 2007.

# Total Cash Costs

Cash costs for Methanex-produced methanol were higher in 2008 compared with 2007 and this decreased Adjusted EBITDA by \$73 million. The primary changes in cash costs were as follows:

(\$ millions)	2008 vs. 2007	
Higher natural gas costs and other costs related to higher methanol prices	\$	70
Higher distribution costs		19
Lower selling, general & administrative and other expenses		(16)
Increase in total cash costs	\$	73

# Higher Natural Gas Costs and Other Costs Related to Higher Methanol Prices

Most of our natural gas supply contracts for our assets in Chile, Trinidad and New Zealand include base and variable price components to reduce our commodity price risk exposure. The variable price component of each gas contract is adjusted by a formula related to methanol prices above a certain level. We believe this pricing relationship enables these facilities to be competitive throughout the methanol price cycle. The higher average methanol prices in 2008 increased our natural gas and other costs related to our produced product and this decreased Adjusted EBITDA by approximately \$70 million compared with 2007. For additional information regarding our natural gas agreements refer to the *Summary of Contractual Obligations and Commercial Commitments* section on page 22.

# **Higher Distribution Costs**

The cost to deliver methanol to customers is a significant component of our operating costs. Ocean shipping costs are the most significant component of distribution costs and we have a fleet of ocean-going vessels under long-term time charter that contribute to our objective of cost-effectively delivering methanol to customers. Ocean shipping costs increased by \$19 million in 2008 compared with 2007 due to increased fuel costs resulting from higher global energy prices.

# Lower Selling, General & Administrative and Other Expenses

Selling, general and administrative and other expenses decreased by \$16 million in 2008 compared with 2007 primarily as a result of the impact of the reduction in our share price on stock-based compensation expense. Stock-based compensation expense for deferred, restricted and performance share units is impacted by changes in our share price and these changes are recognized in earnings for the proportion of the service that has been rendered at each reporting date.

# Inventory Writedown

We record inventory at lower of cost and estimated net realizable value. The carrying value of inventory, for both produced methanol as well as methanol we purchase from others, will reflect methanol pricing at the time of production or purchase and this will differ from methanol pricing when sold. Methanol prices fell sharply in late 2008 and early 2009 and we recorded a pre-tax charge to earnings of \$33 million to write down the carrying value of inventory to estimated net realizable value at December 31, 2008.

# Margin on the Sale of Purchased Methanol

A key element of our corporate strategy is Global Leadership and as such we have built a leading market position in each of the major global markets where methanol is sold. We supplement our production with methanol produced by others through methanol offtake contracts and on the spot market to meet customer needs and support our marketing efforts within the major global markets. We have adopted the first-in, first-out method of accounting for inventories and it generally takes between 30 and 60 days to sell the methanol we purchase. Consequently, we realize holding gains or losses on the resale of this product depending on the methanol price at the time of purchase and resale. In structuring our offtake agreements we look for opportunities that provide synergies with our existing supply chain and market position. Our strong global supply chain position allows us to take advantage of unique opportunities to add value through logistics cost savings and purchase methanol in the lowest cost region. This value is not captured in the net margin on purchased methanol as the logistics cost and other benefits resulting from our purchase decisions are captured in our results from sales of Methanex-produced methanol.

In mid-2007 we lost significant production from our Chile assets due to curtailments of natural gas feedstock from Argentina. In order to meet our customer commitments we increased the level of purchased methanol. We expect that the level of purchasing activity will decrease as production increases from the additional production in New Zealand, the start up of the Egypt plant in 2010 and improved production in Chile.

The increase in the purchasing activities starting in mid-2007 was undertaken in an environment of significantly increasing methanol pricing. As a result, we recorded holding gains on sale of purchased methanol of \$39 million during 2007. We entered 2008 in a very high methanol price environment which moderated in the first quarter and remained stable into the second and third quarters of 2008. During the fourth quarter of 2008, as a result of the global financial crisis and the weak global economic environment, methanol pricing declined sharply. As a result of the decline in methanol prices during 2008, we recorded holding losses on sale of purchased methanol of \$81 million.

# **Depreciation and Amortization**

Depreciation and amortization expense in 2008 was \$107 million compared with \$112 million in 2007. The decrease in depreciation and amortization of \$5 million is primarily due to lower sales volumes of Methanex-produced methanol inventories in 2008 which includes depreciation charges.

# **Interest Expense**

(\$ millions)	2008	2007
Interest expense before capitalized interest	\$ 53	\$ 48
Less capitalized interest related to Egypt plant under construction	(15)	(4)
	\$ 38	\$ 44

Interest expense before capitalized interest in 2008 was \$53 million compared with \$48 million in 2007. In May 2007, we reached financial close and secured limited recourse debt of \$530 million for a 1.3 million tonne per year methanol facility in Egypt that we are developing with partners. Interest costs related to this project have been capitalized since that date.

# **Interest and Other Income**

Interest and other income was \$11 million in 2008 compared with \$27 million in 2007. The decrease in interest and other income of \$16 million was primarily due to lower returns on cash balances in 2008 compared with 2007 and the impact of changes in foreign exchange gains and losses.

### **Income Taxes**

The effective tax rate for 2008 was 13%. The effective tax rate for 2007 was 28%. The decrease in the effective tax rate for 2008 compared with 2007 is primarily attributed to the resolution of a tax position during the fourth quarter of 2008 that resulted in a reduction of \$27 million to future income tax liabilities.

The statutory tax rate in Chile and Trinidad, where we earn a substantial portion of pre-tax earnings, is 35%. Our Atlas facility in Trinidad has partial relief from corporation income tax until 2014. In Chile the tax rate consists of a first tier tax that is payable when income is earned and a second tier tax that is due when earnings are distributed from Chile. The second category tax is initially recorded as future income tax expense and is subsequently reclassified to current income tax expense when earnings are distributed. Accordingly, the ratio of current income tax expense to total income tax expense is highly dependent on the level of cash distributed from Chile.

For additional information regarding income taxes, refer to note 12 of our 2008 consolidated financial statements.

# LIQUIDITY AND CAPITAL RESOURCES

# **Cash Flow Highlights**

(\$ millions)	2008	2007
Cash Flows from Operating Activities:		
Cash flows from operating activities <sup>1</sup>	\$ 243	\$ 494
Changes in non-cash working capital	82	33
	325	527
Cash Flows from Financing Activities:		
Payments for shares repurchased	(150)	(205)
Dividend payments	(57)	(55)
Proceeds on issue of long-term debt	204	132
Equity contribution by non-controlling interest	67	32
Repayment of long-term debt	(15)	(14)
Other, net	(8)	(4)
	41	(114)
Cash Flows from Investing Activities:		
Property, plant and equipment	(97)	(76)
Egypt plant under construction	(388)	(202)
Dorado Riquelme investment	(42)	_
Other assets	(26)	(20)
Changes in non-cash working capital related to investing activities	27	18
	(526)	(280)
Increase (decrease) in cash and cash equivalents	(160)	133
Cash and cash equivalents, end of year	\$ 328	\$ 488

<sup>&</sup>lt;sup>1</sup> Before changes in non-cash working capital.

# Cash Flows from Operating Activities

Cash flows from operating activities before changes in non-cash working capital were \$243 million in 2008 compared with \$494 million in 2007. The decrease in cash flows from operating activities before changes in non-cash working capital is primarily the result of lower earnings in 2008 compared with 2007.

Cash generated from changes in non-cash working capital related to operating activities is due to a decrease in operating working capital of \$82 million for the year ended December 31, 2008 and a decrease of \$33 million for the year ended December 31, 2007. The changes in non-cash working capital are primarily driven by the impact of changes in methanol pricing on our non-cash working capital balances, changes in inventory levels and timing of cash payments and collections.

# Cash Flows from Financing Activities

Over the past two years we have returned a total of \$467 million of cash to shareholders through share repurchases of \$355 million and through regular quarterly dividend payments of \$112 million.

During 2008, we repurchased a total of 6.5 million common shares under normal course issuer bids at an average price of \$23.04 per share, totaling \$150 million. During 2007, we repurchased a total of 8.0 million common shares at an average price of \$25.45 per share, totaling \$205 million.

We increased our regular quarterly dividend by 11% from \$0.14 per share per quarter to \$0.155 per share per quarter during the second quarter of 2008. Total dividend payments in 2008 were \$57 million compared with \$55 million in 2007.

In May 2007, we reached financial close and secured limited recourse debt of \$530 million for a project to construct a 1.3 million tonne per year methanol facility in Egypt. We own 60% of Egyptian Methanex Methanol Company S.A.E. (EMethanex), which is the company that is developing the project. We account for our investment in EMethanex using consolidation accounting. This results in 100% of the assets and liabilities of EMethanex being included in our financial statements. The other investors' interest in the project is presented as "non-controlling interest". During 2008, a total \$204 million of this limited recourse debt was drawn for construction activities and to December 31, 2008, \$321 million had been drawn under these facilities.

We repaid \$15 million in principal on our Atlas and other limited recourse debt facilities in each of 2008 and 2007.

We received proceeds of \$4 million and issued 0.2 million common shares on the exercise of stock options during 2008, compared with proceeds of \$10 million on the issuance of 0.6 million common shares in 2007.

# Cash Flows from Investing Activities

Additions to property, plant and equipment, which include refurbishment costs to restart the Motunui plant in New Zealand, turnarounds, catalyst and other capital expenditures, were \$97 million for 2008 compared with \$76 million in 2007. In 2008, approximately \$70 million was incurred as part of the refurbishment and restart of the Motunui plant in New Zealand and we performed ongoing maintenance at all of our production facilities.

During 2008, total capital expenditures were \$388 million for the development and construction of the Egypt project. Refer to the *Liquidity and Capitalization* section on page 26 for more information.

As previously mentioned, we have an agreement with ENAP to accelerate natural gas exploration and development in the Dorado Riquelme exploration block in southern Chile. Under the arrangement, we expect to contribute approximately \$100 million in capital over the next two to three years and will have a 50% participation in the block. The arrangement is subject to approval by the government of Chile which is expected during the first half of 2009. As at December 31, 2008, we had contributed \$42 million of the total expected capital of \$100 million for the Dorado Riquelme block.

During 2008, investments in other assets of \$26 million primarily related to our agreement to provide \$40 million in financing to GeoPark to support and accelerate its natural gas exploration and development activities in the Fell block in southern Chile. During 2008, we funded \$26 million under this agreement and this amount was recorded as an addition to other assets. As at December 31, 2008, GeoPark had drawn the full amount of \$40 million.

### **Summary of Contractual Obligations and Commercial Commitments**

A summary of the estimated amount and estimated timing of cash flows related to our contractual obligations and commercial commitments as at December 31, 2008 is as follows:

T

2009	2010-2011	2012-2013	After 2013		TOTAL
15	60	275	443	\$	793
46	84	54	63		247
7	5	2	33		47
9	18	8	_		35
180	335	295	1,646		2,456
134	233	215	546		1,128
319	46	-	_		365
710	781	849	2,731	\$	5,071
	46 7 9 180 134 319	15 60 46 84 7 5 9 18 180 335 134 233 319 46	15     60     275       46     84     54       7     5     2       9     18     8       180     335     295       134     233     215       319     46     -	15     60     275     443       46     84     54     63       7     5     2     33       9     18     8     -       180     335     295     1,646       134     233     215     546       319     46     -     -     -	15     60     275     443     \$       46     84     54     63       7     5     2     33       9     18     8     -       180     335     295     1,646       134     233     215     546       319     46     -     -

The above table does not include costs for planned capital maintenance expenditures, costs for purchased methanol under offtake contracts, or any obligations with original maturities of less than one year. We have supply contracts with Argentinean suppliers for natural gas sourced from Argentina for approximately 60% of capacity (increasing to 80% beginning mid-2009) for our facilities in Chile. These contracts have expiration dates between 2017 and 2025 and represent a total potential future commitment of approximately \$1,174 million at December 31, 2008. We have excluded these potential purchase obligations from the table above. Since June 2007, our natural gas suppliers from Argentina have curtailed all gas supply to our plants in Chile in response to various actions by the Argentinean government, including imposing a large increase to the duty on natural gas exports. Under the current circumstances, we do not expect to receive any further natural gas supply from Argentina. Refer to the *Production Summary – Chile* section on page 15 for more information.

### Long-Term Debt Repayments and Interest Obligations

We have \$200 million of unsecured notes that mature in 2012 and \$150 million of unsecured notes that mature in 2015. The remaining debt repayments represent the total expected principal repayments relating to the Egypt project debt drawn as of December 31, 2008 and other limited recourse debt facilities, as well as our proportionate share of total expected principal repayments related to the Atlas limited recourse debt facilities. Interest obligations related to variable interest rate long-term debt were estimated using current interest rates in effect at December 31, 2008. For additional information, refer to note 7 of our 2008 consolidated financial statements.

# Repayments of Other Long-Term Liabilities

Repayments of other long-term liabilities represent contractual payment dates or, if the timing is not known, we have estimated the timing of repayment based on management's expectations.

# Capital Lease Obligations

We have entered into a capital lease agreement for an ocean-going vessel. The above table includes the future minimum lease payments related to this capital lease. For additional information, refer to note 8(b) of our 2008 consolidated financial statements.

# Natural Gas and Other

We have commitments under take-or-pay contracts to purchase annual quantities of natural gas supplies and to pay for transportation capacity related to these supplies. We also have take-or-pay contracts to purchase oxygen and other feedstock requirements. Take-or-pay means that we are obliged to pay for the supplies regardless of whether we take delivery. Such commitments are typical in the methanol industry. These contracts generally provide a quantity that is subject to take-or-pay terms that is lower than the maximum quantity that we are entitled to purchase. The amounts disclosed in the table represent only the take-or-pay quantity.

Most of the natural gas supply contracts for our facilities in Chile, Trinidad and New Zealand and the natural gas supply contract for the methanol project under construction in Egypt are take-or-pay contracts, denominated in United States dollars and include base and variable price components to reduce our commodity price risk exposure. The variable price component of each natural gas contract is adjusted by a formula related to methanol prices above a certain level. We believe this pricing relationship enables these facilities to be competitive at all points in the methanol price cycle and provides gas suppliers with attractive returns. The amounts disclosed in the table for these contracts represent only the base price component.

The natural gas commitments for our Chile facilities included in the above table relate to our natural gas contracts with Empresa Nacional del Petroleo (ENAP), the Chilean state-owned energy company. These contracts currently represent approximately 40% (decreasing to approximately 20% beginning mid-2009) of the natural gas requirements for our Chile facilities operating at capacity. All but one of these contracts have a base component and variable price component determined with reference to 12-month trailing average published industry methanol prices and have expiration dates that range from 2017 to 2025. The remaining contract, which currently represents approximately 20% of the contracted natural gas supply for our Chile facilities operating at capacity, has a base component and a variable price component determined with reference to our average realized price of methanol for the current calendar year and expires in mid-2009. However, this contract provides that it may be extended for a period of time to enable us to take quantities of make-up gas where ENAP has failed to deliver quantities of gas that it was obligated to deliver during the initial term of the agreement. Over the past several years, ENAP has delivered less than the full amount of natural gas that it was contractually obligated to deliver under all of the above contracts.

During 2007, we reached an arrangement with GeoPark to purchase all natural gas produced by GeoPark from the Fell block in southern Chile for a 10-year period. GeoPark has recently increased natural gas supply to our plants and by the end of 2008 they were supplying us with approximately 25% of our natural gas deliveries for our Chile operations. The pricing under this arrangement has a base component and a variable component determined with reference to a 3-month trailing average of industry methanol prices. We cannot determine the amount of natural gas that will be purchased under this arrangement, and accordingly, no amounts have been included in the above table.

In Trinidad, we also have take-or-pay supply contracts for natural gas, oxygen and other feedstock requirements and these are included in the above table. The variable component of our natural gas contracts in Trinidad is determined with reference to average published industry methanol prices each quarter and the base prices increase over time. The natural gas and oxygen supply contracts for Titan and Atlas expire in 2014 and 2024, respectively.

In New Zealand, we have take-or-pay supply contracts which have a variable pricing component and these are included in the above table. These contracts are with number of suppliers which, together with some spot purchases of natural gas, enable us to continue operating our 900,000 tonne per year Motunui plant until the end of third guarter of 2010.

We have a long-term take-or-pay natural gas supply contract for the methanol project under construction in Egypt that is included in the above table. We expect this facility to begin commercial operations in early 2010. The pricing for natural gas under this contract includes base and variable price components. The variable component of the natural gas contract in Egypt commences mid-2012 and is determined with reference to our average realized price of methanol each quarter. This contract expires 25 years from the start of the commercial operation of the facility.

At December 31, 2008, we have annual methanol purchase commitments under offtake contracts for approximately 500,000 tonnes for 2009, approximately 250,000 tonnes for each of 2010 and 2011, and approximately 125,000 tonnes for 2012. The pricing under these contracts are referenced to industry pricing at the time of purchase, and accordingly, no amounts have been included in the above table.

# Operating Lease Commitments

The majority of these commitments relate to time charter vessel agreements with terms of up to 15 years. Time charter vessels typically meet most of our ocean shipping requirements.

# Egypt Plant Under Construction

Project under construction includes the estimated total remaining capital expenditures to complete the construction of the 1.3 million tonne methanol facility in Egypt, including capitalized interest related to the project financing and excluding working capital.

# **Off-Balance Sheet Arrangements**

At December 31, 2008, we did not have any off-balance sheet arrangements, as defined by applicable securities regulators in Canada and the United States that have, or are reasonably likely to have, a current or future material effect on our results of operations or financial condition.

#### **Financial Instruments**

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. Financial instruments are either measured at amortized cost or fair value. Held-to-maturity investments, loans and receivables and other financial liabilities are measured at amortized cost. Held for trading financial assets and liabilities and available-for-sale financial assets are measured on the balance sheet at fair value. From time to time we enter into derivative financial instruments to limit our exposure to foreign exchange volatility and to variable interest rate volatility and to contribute towards achieving cost structure and revenue targets. Until settled, the fair value of derivative financial instruments will fluctuate based on changes in foreign exchange rates and variable interest rates. Derivative financial instruments are classified as held for trading and are recorded on the balance sheet at fair value unless exempted. Changes in fair value of derivative financial instruments are recorded in earnings unless the instruments are designated as cash flow hedges.

The following table provides the carrying value of each of our categories of financial assets and liabilities and the related balance sheet item as at December 31, 2008 and December 31, 2007, respectively:

(\$ millions)	2008	2007
Financial assets:		
Held for trading financial assets:		
Cash and cash equivalents	\$ 328	\$ 488
Debt service reserve accounts included in other assets	18	16
Loans and receivables:		
Receivables, excluding current portion of GeoPark financing	208	402
Dorado Riquelme investments included in other assets	42	_
GeoPark financing, including current portion	37	14
	\$ 633	\$ 920
Financial liabilities:		
Other financial liabilities:		
Accounts payable and accrued liabilities	\$ 235	\$ 466
Long-term debt, including current portion	787	597
Capital lease obligation included in other long-term liabilities,		
including current portion	21	25
Held for trading financial liabilities:		
Derivative instruments designated as cash flow hedges	38	9
Derivative instruments	2	1
	\$ 1,083	\$ 1,098

At December 31, 2008, all of the financial instruments were recorded on the balance sheet at amortized cost with the exception of cash and cash equivalents, derivative financial instruments and debt service reserve accounts included in other assets which were recorded at fair value.

The Egypt limited recourse debt facilities bear interest at LIBOR plus a spread. We have entered into interest rate swap contracts to swap the LIBOR-based interest payments for an average aggregated fixed rate of 4.8% plus a spread on approximately 75% of the Egypt limited recourse debt facilities for the period September 28, 2007 to March 31, 2015.

These interest rate swaps had outstanding notional amounts of \$231 million as at December 31, 2008. Under the interest rate swap contracts the maximum notional amount during the term is \$368 million. The notional amount increases over the period of expected draw-downs on the Egypt limited recourse debt and decreases over the expected repayment period. At December 31, 2008, these interest rate swap contracts had a negative fair value of \$38.1 million (December 31, 2007 – negative \$8.6 million) recorded in other long-term liabilities. The fair value of these interest rate swap contracts will fluctuate until maturity. We also designate as cash flow hedges forward exchange contracts to sell euro at a fixed US dollar exchange rate. At December 31, 2008, we had outstanding forward exchange contracts designated as cash flow hedges to sell a notional amount of 6.3 million euro in exchange for US dollars and these euro contracts had a nil fair value (December 31, 2007 – fair value of \$0.1 million). Changes in fair value of derivative financial instruments designated as cash flow hedges have been recorded in other comprehensive income.

At December 31, 2008, our derivative financial instruments that had not been designated as cash flow hedges include forward exchange contracts to purchase \$8.9 million New Zealand dollars at an average exchange rate of \$0.7022 with a negative fair value of \$1.1 million (December 31, 2007 – nil) which is recorded in payables and a floating-for-fixed interest rate swap contract with a negative fair value of \$0.6 million (December 31, 2007 – \$1.0 million) recorded in other long-term liabilities. For the year ended December 31, 2008, the total change in fair value of these derivative financial instruments was a decrease of \$0.7 million, which has been recorded in earnings during the period.

#### **Liquidity and Capitalization**

We maintain conservative financial policies and we focus on maintaining our financial strength and flexibility through prudent financial management. Our objectives in managing our liquidity and capital are to safeguard our ability to continue as a going concern, to provide financial capacity and flexibility to meet our strategic objectives, to provide an adequate return to shareholders commensurate with the level of risk, and to return excess cash through a combination of dividends and share repurchases.

The following table provides information on our liquidity and capitalization position as at December 31, 2008 and December 31, 2007, respectively:

(\$ millions, except where noted)	2008	2007
Liquidity:		
Cash and cash equivalents	328	\$ 488
Undrawn Egypt limited recourse debt facilities	209	413
Undrawn credit facilities	250	250
Total Liquidity \$	788	\$ 1,151
Capitalization:		
Unsecured notes \$	347	\$ 346
Limited recourse debt facilities, including current portion	441	251
Total debt	787	597
Non-controlling interest	109	41
Shareholders' equity	1,282	1,335
Total capitalization \$	2,178	\$ 1,973
Total debt to capitalization <sup>1</sup>	36%	30%
Net debt to capitalization <sup>2</sup>	25%	7%

<sup>&</sup>lt;sup>1</sup> Defined as total debt divided by total capitalization

<sup>&</sup>lt;sup>2</sup> Defined as total debt less cash and cash equivalents divided by total capitalization less cash and cash equivalents.

We manage our liquidity and capital structure and make adjustments to it in light of changes to economic conditions, the underlying risks inherent in our operations and capital requirements to maintain and grow our business. The strategies we employ include the issue or repayment of general corporate debt, the issue of project debt, the payment of dividends and the repurchase of shares.

We are not subject to any statutory capital requirements and have no commitments to sell or otherwise issue common shares except pursuant to outstanding employee stock options.

We operate in a highly competitive commodity industry and believe that it is appropriate to maintain a conservative balance sheet and retain financial flexibility. This is particularly important in the current uncertain economic environment. We have excellent financial capacity and flexibility. Our cash balance at December 31, 2008 was \$328 million and we have \$209 million of undrawn capacity on the \$530 million Egypt limited recourse debt facilities. Additionally, we have an undrawn credit facility in the amount of \$250 million provided by highly rated financial institutions, which expires in mid-2010 and is subject to certain financial covenants including an EBITDA to interest coverage ratio and a debt to capitalization ratio.

We invest cash only in highly rated instruments that have maturities of three months or less to ensure preservation of capital and appropriate liquidity. Planned capital maintenance expenditures directed towards major maintenance, turnarounds and catalyst changes for current operations, are estimated to be approximately \$100 million for the period to the end of 2011. Of this amount, approximately \$40 million relates to the costs for major maintenance and turnarounds for our Atlas and Titan facilities scheduled for the first half 2009.

We estimate that the total remaining capital expenditures, including capitalized interest related to the project financing and excluding working capital, to complete the construction of the Egypt methanol facility will be approximately \$365 million. This includes unpaid capital expenditures recorded in accounts payable at December 31, 2008 of approximately \$55 million. These expenditures will be funded from cash generated from operations and cash on hand, cash contributed by the non-controlling shareholders and proceeds from the limited recourse debt facilities. At December 31, 2008, our 60% share of remaining cash equity contributions, including capitalized interest related to the project financing and excluding working capital, is estimated to be approximately \$95 million.

As previously mentioned, we have an agreement with ENAP to accelerate natural gas exploration and development in the Dorado Riquelme exploration block in southern Chile. Under the arrangement, we expect to contribute approximately \$100 million in capital over the next two to three years to fund a 50% participation in the block. The arrangement is subject to approval by the government of Chile, which we expect to receive in the first half of 2009. As at December 31, 2008, we had contributed \$42 million of the total expected capital of \$100 million for the Dorado Riquelme block. In June 2008, we announced that under the international bidding round, the government of Chile awarded the Otway exploration block in southern Chile to a consortium that includes Wintershall, GeoPark, and Methanex. Wintershall and GeoPark each own a 42% interest in the consortium and we own a 16% interest. Exploration work is expected to commence by the end of this year. The minimum exploration investment committed in the Otway block by the consortium for the first phase is \$11 million over the next three years.

We believe we are well positioned to meet our financial commitments in this time of economic uncertainty and continue to invest to grow our business.

The credit ratings for our unsecured notes at December 31, 2008 were as follows:

Standard and Poor's Rating Services	BBB- (stable)
Moody's Investor Services	Ba1 (stable)
Fitch Ratings	BBB (negative)

Credit ratings are not recommendations to purchase, hold or sell securities and do not comment on market price or suitability for a particular investor. There is no assurance that any rating will remain in effect for any given period of time or that any rating will not be revised or withdrawn entirely by a rating agency in the future.

#### **RISK FACTORS AND RISK MANAGEMENT**

As with any business, we are subject to risks that require prudent risk management. We believe the following risks, in addition to those described under the *Critical Accounting Estimates* section on page 35, to be among the most important for understanding the issues that face our business and our approach to risk management.

# Security of Natural Gas Supply and Price

We use natural gas as the principal feedstock for producing methanol and it accounts for a significant portion of our operating costs. Accordingly, our results from operations depend in large part on the availability and security of supply and the price of natural gas. If, for any reason, we are unable to obtain sufficient natural gas for any of our plants on commercially acceptable terms or we experience interruptions in the supply of contracted natural gas, we could be forced to curtail production or close such plants, which could have an adverse effect on our results of operations and financial condition.

### Chile

Although we have long-term natural gas supply contracts in place that entitle us to receive the majority of our total natural gas requirements in Chile from suppliers in Argentina, these suppliers have curtailed all gas supply to our plants in Chile since mid-June 2007 in response to various actions by the Argentinean government, including imposing a large increase to the duty on natural gas exports from Argentina. Since then we have been operating our Chile facilities at approximately 30% of total production capacity. We are not aware of any plans by the government of Argentina to remove or significantly decrease this export duty. Under the current circumstances, we do not expect to receive any further natural gas supply from Argentina.

We are focused on sourcing additional gas supply for our Chile facilities from suppliers in Chile as discussed in more detail in the *Production Summary – Chile* section on page 15 of this document. We are pursuing investment opportunities with ENAP, GeoPark and Wintershall to help accelerate natural gas exploration and development in southern Chile. In addition, the government of Chile completed an international bidding round in 2007 to assign natural gas exploration areas that lie close to our production facilities and announced the participation of five international oil and gas companies.

We cannot provide assurance that we, ENAP, GeoPark, Wintershall or the other bidding round participants will complete all planned expenditures or be successful in the exploration and development of natural gas in Chile or that we would obtain any additional natural gas from suppliers in Chile on commercially acceptable terms.

As a result of the Argentinean natural gas supply issues discussed above, all of the methanol production at our Chile facilities since mid-June of 2007 has been produced with natural gas from suppliers in Chile. During 2007 and 2008, ENAP has failed to deliver the contractually agreed quantities of natural gas as a result of ongoing deliverability and production issues. These issues caused methanol production losses of approximately 590,000 tonnes in 2008 and 450,000 tonnes in 2007. We cannot provide assurance that ENAP will not continue to have deliverability and production issues or that the loss of natural gas supply to our plants in Chile as a result of such issues will not be greater than it has been in the past. Such losses could have an adverse effect on our results of operations and financial condition.

# Trinidad

Natural gas for our Trinidad methanol production facilities is supplied under long-term contracts with The National Gas Company of Trinidad and Tobago Limited. The contracts for Titan and Atlas expire in 2014 and 2024, respectively. Although Titan and Atlas are located close to other natural gas reserves in Trinidad, which we believe we could access after the expiration of these natural gas supply contracts, we cannot provide assurance that we would be able to secure access to such natural gas under long-term contracts on commercially acceptable terms.

Over the past few years, large industrial natural gas consumers in Trinidad, including Methanex, experienced periodic minor curtailments of natural gas supply due to gas delivery infrastructure and other issues. Methanol production losses due to these curtailments have not been material to date. However, we cannot provide assurance that we will not experience further curtailments due to gas delivery infrastructure or other issues in Trinidad.

#### New Zealand

During the past few years there has been an increase in natural gas exploration and development activity in New Zealand resulting in an improvement in the outlook for gas supply for our New Zealand facilities over the medium term. In 2008, we entered into natural gas supply agreements with a number of suppliers that enabled us to add close to 400,000 tonnes of additional annual production capacity by starting up our 900,000 tonne Motunui plant and idling our 530,000 tonne Waitara Valley plant. These agreements, together with some spot purchases of natural gas, enable us to continue operating our Motunui plant through until the end of the third guarter of 2010.

The future operation of each of our New Zealand facilities depends on industry supply and demand and the availability of natural gas on commercially acceptable terms. There can be no assurance that the ongoing exploration and development activity in New Zealand will be successful or that we will be able to secure additional gas for our facilities on commercially acceptable terms.

### Methanol Price Cyclicality and Methanol Supply and Demand

The methanol business is a highly competitive commodity industry and prices are affected by supply and demand fundamentals and global energy prices. Methanol prices have historically been, and are expected to continue to be, characterized by significant cyclicality. New methanol plants are expected to be built and this will increase overall production capacity. Additional methanol supply can also become available in the future by restarting idle methanol plants, carrying out major expansions of existing plants or debottlenecking existing plants to increase their production capacity. Historically, higher cost plants have been shut down or idled when methanol prices are low but there can be no assurance that this trend will occur in the future. Demand for methanol largely depends upon levels of global industrial production, changes in general economic conditions and energy price.

We are not able to predict future methanol supply and demand balances, market conditions, global economic activity, methanol prices or global energy prices, all of which are affected by numerous factors beyond our control. As mentioned previously, the current global financial crisis and related economic slowdown have added significant risks and uncertainties for our business. As a result of the economic slowdown, we estimate that demand for methanol decreased by approximately 15% from the third quarter to the fourth quarter of 2008 and methanol prices have decreased significantly. If the global situation does not improve, both demand for methanol and methanol prices could decrease further. Since methanol is the only product we produce and market, a decline in the price of methanol would have an adverse effect on our results of operations and financial condition. We also cannot provide assurance that high cost plants would be shut down or idled if the price of methanol were to decline.

# Global Financial Crisis and Related Economic Slowdown

The current global financial crisis and related economic slowdown have added significant risks and uncertainties for our business, including risks and uncertainties related to its current and potential impact on global supply and demand for methanol and methanol prices, changes in capital markets and corresponding effects on our investments, our ability to access existing or future credit and increased risk of defaults by customers, suppliers and insurers.

The significant slowdown in the global economy that was seen in the fourth quarter of 2008 has persisted into the first quarter of 2009 and it is uncertain how long the current weak economic environment will last or how severe it may become. These global economic conditions have already materially affected both the global supply and demand for methanol and methanol prices. The degree to which our business is impacted in the future is dependent upon the duration and severity of these economic conditions. The price of methanol could decline materially again and this would have a material adverse effect on our results of operations and financial condition.

# **Liquidity Risk**

We have an undrawn \$250 million credit facility that expires in 2010. This facility is provided by highly rated financial institutions and our ability to access this facility is subject to certain financial covenants including an EBITDA to interest coverage ratio and a debt to capitalization ratio. We cannot provide assurance that all of these financial institutions will have the financial ability to honour a draw under the credit facility or that we will be able to meet these financial covenants in the future.

In addition, we have \$209 million of undrawn capacity on the \$530 million limited recourse debt facilities for the new Egypt facility that we are constructing with partners. We cannot provide assurance that the lenders under this facility will have the financial ability to honour future draws.

If we are unable to draw on the existing facilities described above or if we are unable to access new financing in the future, this could have a material adverse effect on our results of operations, our ability to pursue and complete strategic initiatives, or on our financial condition.

# **Customer, Supplier and Insurer Credit Risk**

In the current economic environment the risk of trade credit losses has increased. Most of our customers are large global or regional petrochemical manufacturers or distributors and a number are highly leveraged. Our largest customer, accounting for approximately 7% of our revenues in 2008, recently filed for protection under chapter 11 of the United States bankruptcy code. While the outstanding receivables from this customer were not material at the time of that filing, it is possible that other customers may seek protection from creditors in the future and our exposure to such customers' receivables could be greater. Although we monitor our customers' financial status closely, some customers may not have the financial ability to pay for methanol in the future and this could have an adverse effect on our results of operations and financial condition.

Although none of our major insurers or suppliers have defaulted on any of their obligations to date, the current economic environment has increased the risk that some of our insurers will not be financially capable of honouring future claims and some of our suppliers may not be able to meet future supply commitments, and this could have an adverse effect on our results of operations and financial condition.

# **Methanol Demand**

# Demand for Methanol

Changes in environmental, health and safety laws, regulations or requirements could lead to a decrease in methanol demand. The United States Environmental Protection Agency (EPA) is preparing internal reports relating to the human health effects of methanol including its potential carcinogenicity and its final report is expected to be released in the fourth quarter of 2010. Currently, the EPA does not classify methanol with respect to carcinogenicity. We are unable to determine at this time whether the EPA or any other body will reclassify methanol. Any reclassification could reduce future methanol demand which could have an adverse effect on our results of operations and financial condition.

Methanol is a global commodity and customers base their purchasing decisions principally on the delivered price of methanol and reliability of supply. Some of our competitors are not dependent for revenues on a single product and some have greater financial resources than we do. Our competitors also include state-owned enterprises. These competitors may be better able than we are to withstand price competition and volatile market conditions.

# Demand for Methanol in the Production of Formaldehyde

There are a number of agencies in the United States that are currently conducting studies and tests related to the classification of formaldehyde based on its carcinogenicity, including the National Cancer Institute, the EPA and the United States Department of Health and Human Services. The reports from these agencies will be released over the next few years, with the earliest due from the National Cancer Institute in the first half 2009. In addition, new limits for formaldehyde emitted from composite wood products were implemented in California effective January 1, 2009 and there are proposals in a number of other countries to reclassify formaldehyde based on its carcinogenicity and/ or to reduce permitted formaldehyde exposure levels. We are unable to determine at this time whether the National Cancer Institute, the EPA or the United States Department of Health and Human Services or any other agency in the United States or any other country will reclassify formaldehyde, impose limits on formaldehyde exposure levels or take other similar actions. Any such actions could reduce future methanol demand for use in producing formaldehyde, which could have an adverse effect on our results of operations and financial condition.

#### Demand for Methanol in the Production of MTBE

In 2008, methanol for the production of MTBE represented approximately 14% of global methanol demand. MTBE is used primarily as a source of octane and as an oxygenate for gasoline to reduce the amount of harmful exhaust emissions from motor vehicles.

Several years ago, environmental concerns and legislative action related to MTBE and other gasoline components leaking into water supplies from underground gasoline storage tanks in the United States led to the phase out of MTBE as a gasoline additive in the United States. We believe that methanol has not been used in the United States in the last two years to make MTBE for use in domestic fuel blending. However, approximately 750,000 tonnes per year of methanol was used in 2008 to produce MTBE in the United States for non-fuel use and for export markets. Demand for methanol for MTBE production in the United States may decline further. The pace of decline of such demand is uncertain and will be determined by various factors, including the export economics of MTBE producers in the United States.

Additionally, the EPA in the United States is preparing an Integrated Risk Information System (IRIS) review of the human health effects of MTBE, including its potential carcinogenicity, and its final report is expected to be released in the third quarter of 2011. The results of this report could also cause demand for MTBE to decline further.

The European Union issued a final risk assessment report on MTBE in 2002 that permitted the continued use of MTBE, although several risk reduction measures relating to storage and handling of MTBE-containing fuel were recommended. However, governmental efforts in some European Union and Latin American countries to promote biofuels and alternative fuels through legislation and/or tax policy are putting competitive pressures on the use of MTBE in gasoline in Europe and Latin America. Several European MTBE production facilities are now producing ethyl tertiary butyl ether (ETBE), which does not contain methanol, to take advantage of such tax incentives.

Although MTBE demand has remained healthy outside of the United States and Europe, we cannot provide assurance that further legislation banning or restricting the use of MTBE or promoting alternatives to MTBE will not be passed or that negative public perceptions won't develop outside of the United States, either of which would lead to a further decrease in the global demand for methanol for use in MTBE. Declines in demand for methanol for use in MTBE could have an adverse effect on our results of operations and financial condition.

# **Foreign Operations**

We currently have substantial operations and investments outside of North America, including Chile, Trinidad, New Zealand, Egypt, Europe and Asia. We are subject to risks inherent in foreign operations such as: loss of revenue, property and equipment as a result of expropriation, import or export restrictions, nationalization, war, insurrection, terrorism and other political risks, increases in duties, taxes and governmental royalties, renegotiation of contracts with governmental entities, as well as changes in laws or policies or other actions by governments that may adversely affect our operations. In addition, because we derive substantially all of our revenues from production and sales by subsidiaries outside of Canada, the payment of dividends or the making of other cash payments or advances by these subsidiaries may be subject to restrictions or exchange controls on the transfer of funds in or out of the respective countries or result in the imposition of taxes on such payments or advances. We have organized our foreign operations in part based on certain assumptions about various tax laws (including capital gains and withholding taxes), foreign currency exchange and capital repatriation laws and other relevant laws of a variety of foreign jurisdictions. While we believe that such assumptions are reasonable, we cannot provide assurance that foreign taxing or other authorities will reach the same conclusion. Further, if such foreign jurisdictions were to change or modify such laws, we could suffer adverse tax and financial consequences.

The dominant currency in which we conduct business is the United States dollar, which is also our reporting currency. The most significant components of our costs are natural gas feedstock and ocean shipping costs and substantially all of these costs are incurred in United States dollars. Some of our underlying operating costs and capital expenditures, however, are incurred in currencies other than the United States dollar, principally the Canadian dollar, the Chilean peso, the Trinidad and Tobago dollar, the New Zealand dollar, the euro and the Egyptian pound. We are exposed to increases in the value of these currencies that could have the effect of increasing the United States dollar equivalent of cost of sales and operating expenses and capital expenditures. A portion of our revenue is earned in euros and British pounds. We are exposed to declines in the value of these currencies compared to the United States dollar, which could have the effect of decreasing the United States dollar equivalent of our revenue.

# **Operational Risks**

# **Production Risks**

Most of our earnings are derived from the sale of methanol produced at our plants. Our business is subject to the risks of operating methanol production facilities, such as unforeseen equipment breakdowns, interruptions in the supply of natural gas and other feedstocks, power failures, longer than anticipated planned maintenance activities, loss of port facilities, natural disasters or any other event, including unanticipated events beyond our control, which could result in a prolonged shutdown of any of our plants or impede our ability to deliver methanol to our customers. A prolonged plant shutdown at any of our major facilities could have an adverse effect on our results of operations and financial condition.

# Purchased Product Price Risk

In addition to the sale of methanol produced at our plants, we also purchase methanol produced by others on the spot market and through offtake contracts in order to meet our customer commitments and support our marketing efforts. Consequently, we have the risk of holdings losses on the resale of this product to the extent that methanol prices decrease from the date of purchase to the date of sale. In mid-2007, we experienced significant reduction to our production levels at our plants in Chile as a result of the natural gas curtailments from Argentina. Accordingly we have increased our purchasing levels of methanol to continue to meet our customer commitments which has increased our exposure to holding losses on sale of purchased methanol. Holding losses could have an adverse effect on our results of operations and financial condition.

#### Distribution Risks

Excess capacity within our fleet of ocean vessels resulting from a prolonged plant shutdown or other event could also have an adverse effect on our results of operations and financial condition. Due to the significant reduction of production levels at our Chilean facilities since mid-2007, we have had excess shipping capacity that is subject to fixed time charter costs. We have been successful in mitigating these costs by entering into sub-charters and third party backhaul arrangements. The current global financial crisis and related economic slowdown may make it more difficult to mitigate these costs by entering into subcharters and third party backhaul arrangements. If we are unable to mitigate these costs in the future, or if we suffer any other disruptions in our distribution system, this could have an adverse effect on our results of operations and financial condition.

#### Insurance Risks

Although we maintain operational and construction insurances, including business interruption insurance and delayed start up insurance, we cannot provide assurance that we will not incur losses beyond the limits of, or outside the coverage of, such insurance. From time to time, various types of insurance for companies in the chemical and petrochemical industries have not been available on commercially acceptable terms or, in some cases, have been unavailable. We cannot provide assurance that in the future we will be able to maintain existing coverage or that premiums will not increase substantially.

# Egypt Plant Under Construction

We are currently constructing a 1.3 million tonne per year methanol facility with partners in Egypt. While we believe that our estimates of project costs and anticipated completion for the Egyptian project are reasonable, we cannot provide any assurance that the cost estimates will not be exceeded or that the facility will commence commercial production within the anticipated schedule, if at all.

# **New Capital Projects**

As part of our strategy to strengthen our position as the global leader in the production and marketing of methanol, we intend to continue to pursue new opportunities to enhance our strategic position in the methanol industry. Our ability to successfully identify, develop and complete new capital projects is subject to a number of risks, including finding and selecting favourable locations for new facilities where sufficient natural gas and other feedstock is available through long-term contracts with acceptable commercial terms, obtaining project or other financing on satisfactory terms, developing and not exceeding acceptable project cost estimates, constructing and completing the projects within the contemplated schedules and other risks commonly associated with the design, construction and start up of large complex industrial projects. We cannot provide assurance that we will be able to identify or develop new methanol projects.

# **Environmental Regulation**

The countries in which we operate have laws and regulations to which we are subject governing the environment and the management of natural resources as well as the handling, storage, transportation and disposal of hazardous or waste materials. We are also subject to laws and regulations governing emissions and the import, export, use, discharge, storage, disposal and transportation of toxic substances. The products we use and produce are subject to regulation under various health, safety and environmental laws. Non-compliance with any of these laws and regulations may give rise to work orders, fines, injunctions, civil liability and criminal sanctions. Laws and regulations protecting the environment have become more stringent in recent years and may, in certain circumstances, impose absolute liability rendering a person liable for environmental damage without regard to negligence or fault on the part of such person. These laws and regulations may also expose us to liability for the conduct of, or conditions caused by, others, or for our own acts that complied with applicable laws at the time such acts were performed. The operation of chemical manufacturing plants and the distribution of methanol exposes us to risks in connection with compliance with such laws and we cannot provide assurance that we will not incur material costs or liabilities.

Carbon dioxide is a significant by-product from the methanol production process. We manufacture methanol in Chile, Trinidad and New Zealand and we are constructing a new facility in Egypt with partners. All of these countries have signed and ratified the Kyoto Protocol. Under the Kyoto Protocol, we are not currently required to reduce Greenhouse Gases (GHGs) in the developing nations of Chile, Trinidad and Egypt. However, as a developed nation, New Zealand does have obligations related to GHG emissions reduction under the Kyoto Protocol. In this regard, New Zealand passed legislation related to an Emission Trading Scheme (ETS) in the third quarter of 2008 as part of its commitment under the Kyoto Protocol. However, as a result of a recent change of government, New Zealand is currently in the process of reviewing this legislation and its implementation. As currently proposed, the ETS would apply to us, but would not have an impact until 2010. Based upon our knowledge of the currently proposed ETS, we believe that it will not have a material impact on our business. However, given the uncertainty of the results of the review of the ETS by the government of New Zealand, we cannot provide assurance that the ETS in its final form will not have an adverse effect on our results of operations and financial condition.

#### OUTLOOK

Methanol is a global chemical commodity and our earnings are significantly affected by fluctuations in the methanol price, which is directly impacted by the balance of methanol supply and demand. Demand for methanol is driven primarily by levels of industrial production, energy prices and the strength of the global economy.

In the first three quarters of 2008, global methanol demand was healthy, underpinned by high energy prices and healthy industrial production growth, particularly in China. During this same period in 2008, there were numerous smaller scale capacity additions in China representing approximately 5.8 million tonnes per year and one major capacity addition outside of China – a 1.7 million tonne per year facility in Saudi Arabia.

Into the fourth quarter of 2008, the significant slowdown in the global economy led to a major reduction in global demand for methanol. Overall, we estimate global methanol demand declined about 15% during the fourth quarter versus the third quarter of 2008 and we currently estimate global demand to be approximately 35 million tonnes on an annualized basis. Demand for traditional methanol derivatives used in chemical applications (which make up approximately 70% of global methanol demand) was impacted more significantly, while demand for methanol into energy related derivatives remained relatively stable. For the year, global methanol demand in 2008 was approximately 40 million tonnes, which was about the same as global demand in 2007.

In reaction to the decrease in demand during the fourth quarter of 2008, we estimate that as much as 7 million tonnes of annual high cost capacity shut down or operated at lower rates, particularly in China and in other regions such as Russia and Eastern Europe. There was a significant decrease in spot and contract methanol pricing during the fourth quarter of 2008 and in the first quarter of 2009. As we entered the fourth quarter of 2008, our average non-discounted price across all of the major regions was approximately \$450 per tonne and in January 2009 the comparable non-discounted price declined to \$220 per tonne.

Over the two-year period to the end of 2010, excluding the 1.7 million tonne plant in Malaysia which is in the process of starting up, it is expected that new capacity and expansions will add approximately 5.3 million tonnes of capacity to the global industry outside of China including the 1.3 million tonne plant we are constructing in Egypt with partners. We believe that this new capacity could be offset by demand growth outside of China, import growth into China and closures of high cost capacity in the industry.

There are significant capacity additions planned in China over the next few years. However, the Chinese methanol industry has historically operated at low rates and there has been increasing pressure on its cost structure as a result of escalating feedstock costs for both coal and natural gas based producers, and the cost for Chinese producers to export has escalated as a result of reduced fiscal incentives and an appreciating local currency. While the recent decline in global energy prices has put some downward pressure on feedstock costs in China, many Chinese producers continue to have high cost structures. At the end of 2008, as a result of the declining methanol price environment, we estimate about 6 million tonnes of annualized methanol production in China shut down and net imports into China increased by approximately 3 million tonnes on an annualized basis. In addition, the majority of the methanol produced in China is coal-based which is typically lower quality and often not suitable for many international customers. In a higher global energy price environment, we believe that methanol demand in China will grow at high rates and that this will more than offset increases of domestic production in China and imports of methanol into China will increase over time.

There is currently significant uncertainty caused by the global economic slowdown and its impact on our business. The significant slowdown in the global economy that was seen in the fourth quarter of 2008 has persisted into 2009 and it is uncertain how long the current weak economic environment will last or how severe it may become. These global economic conditions materially affect both the supply and demand for methanol and the methanol price. The degree to which our business is impacted is dependent upon the duration and severity of these economic conditions.

The methanol price will ultimately depend on industry operating rates, global energy prices, the rate of industry restructuring and the strength of global demand. We believe that our excellent financial position and financial flexibility, outstanding global supply network and competitive cost position will provide a sound basis for Methanex continuing to be the leader in the methanol industry.

## **CRITICAL ACCOUNTING ESTIMATES**

We believe the following selected accounting policies and issues are critical to understanding the estimates, assumptions and uncertainties that affect the amounts reported and disclosed in our consolidated financial statements and related notes. See note 1 to our 2008 consolidated financial statements for our significant accounting policies.

#### **Property, Plant and Equipment**

Our business is capital intensive and has required, and will continue to require, significant investments in property, plant and equipment. At December 31, 2008, the net book value of our property, plant and equipment was \$1,924 million. We estimate the useful lives of property, plant and equipment and this is used as the basis for recording depreciation and amortization. Recoverability of property, plant and equipment is measured by comparing the net book value of an asset to the undiscounted future net cash flows expected to be generated from the asset over its estimated useful life. An impairment charge is recognized in cases where the undiscounted expected future cash flows from an asset are less than the net book value of the asset. The impairment charge is equal to the amount by which the net book value of the asset exceeds its fair value. Fair value is based on quoted market values, if available, or alternatively using discounted expected future cash flows.

There are a number of uncertainties inherent in estimating future net cash flows to be generated by our production facilities. These include, among other things, assumptions regarding future supply and demand, methanol pricing, availability and pricing of natural gas supply, and production and distribution costs. Changes in these assumptions will impact our estimates of future cash flows and could impact our estimates of the useful lives of property, plant and equipment. Consequently, it is possible that our future operating results could be adversely affected by asset impairment charges or by changes in depreciation and amortization rates related to property, plant and equipment. As at December 31, 2008, we performed asset impairment analysis for certain of our production assets and determined that an impairment charge was not required.

## **Asset Retirement Obligations**

We record asset retirement obligations at fair value when incurred for those sites where a reasonable estimate of the fair value can be determined. At December 31, 2008, we have accrued \$12 million for asset retirement obligations. Inherent uncertainties exist because the restoration activities will take place in the future and there may be changes in governmental and environmental regulations and changes in removal technology and costs. It is difficult to estimate the future costs of these activities as our estimate of fair value is based on today's regulations and technology. Because of uncertainties related to estimating the cost and timing of future site restoration activities, future costs could differ materially from the amounts estimated.

#### **Income Taxes**

Future income tax assets and liabilities are determined using enacted tax rates for the effects of net operating losses and temporary differences between the book and tax bases of assets and liabilities. We record a valuation allowance on future tax assets, when appropriate, to reflect the uncertainty of realization of future tax benefits. In determining the appropriate valuation allowance, certain judgments are made relating to the level of expected future taxable income and to available tax planning strategies and their impact on the use of existing loss carryforwards and other income tax deductions. In making this analysis, we consider historical profitability and volatility to assess whether we believe it to be more likely than not that the existing loss carryforwards and other income tax deductions will be used to offset future taxable income otherwise calculated. Our management routinely reviews these judgments. At December 31, 2008, we had future income tax assets of \$201 million that are substantially offset by a valuation allowance of \$137 million. The determination of income taxes requires the use of judgment and estimates. If certain judgments or estimates prove to be inaccurate, or if certain tax rates or laws change, our results of operations and financial position could be materially impacted.

## Inventories

Inventories are valued at the lower of cost, determined on a first-in first-out basis, and estimated net realizable value. The cost of our inventory, for both produced methanol as well as methanol we purchase from others, is impacted by the methanol prices at the time of production or purchase. The net realizable value of inventories will depend on methanol prices when sold. Inherent uncertainties exist in estimating future methanol prices and therefore the net realizable value of our inventory. Methanol prices are influenced by supply and demand fundamentals, industrial production, energy prices and the strength of the global economy.

During the fourth quarter of 2008, as a result of the slowdown in the global economy, there was a major reduction in methanol demand. This led to a sharp decline in methanol pricing in late 2008 and early 2009 and we recorded a pretax charge to earnings of \$33 million to write down the carrying value of inventory to estimated net realizable value at December 31, 2008. Because of inherent uncertainties related to estimating future methanol prices as described above, net realizable value for our inventories could differ materially from the amount estimated.

#### **Accounts Receivable and Allowance for Doubtful Accounts**

We provide credit to our customers in the normal course of business. We perform ongoing credit evaluations of our customers and maintain reserves for potential credit losses. We record an allowance for doubtful accounts or write down the receivable to estimated net realizeable value if not collectible in full. As at December 31, 2008, we have approximately \$142 million in trade accounts receivable, and we believe that we have adequately provided for any credit losses. Historically credit losses have been within the range of management's expectations. However, in the current difficult economic environment, the risk of trade credit losses has increased and because of uncertainties in estimated future credit losses, credit losses on trade receivables could be materially different from amounts estimated.

#### **Derivative Financial Instruments**

From time to time we enter into derivative financial instruments to limit our exposure to foreign exchange volatility and to variable interest rate volatility and to contribute towards achieving cost structure and revenue targets. The valuation of derivative financial instruments is a critical accounting estimate due to the complex nature of these products, the degree of judgment required to appropriately value these products and the potential impact of such valuation on our financial statements. Derivative financial instruments are classified as held for trading and are recorded on the balance sheet at fair value. Changes in fair value of derivative financial instruments are recorded in earnings unless the instruments are designed as cash flow hedges, in which changes in fair value are recorded in other comprehensive income. At December 31, 2008, the fair value of our derivative financial instruments used to limit our exposure to foreign exchange volatility and to variable interest rate volatility approximates their carrying value of negative \$39.9 million. Until settled, the fair value of the derivative financial instruments will fluctuate based on changes in foreign exchange rates and variable interest rates, which have been volatile in the current economic environment.

#### **NEW CANADIAN ACCOUNTING STANDARDS ADOPTED IN 2008**

#### **Inventories**

On January 1, 2008, the Company adopted the Canadian Institute of Chartered Accountants ("CICA") Handbook Section 3031, *Inventories*, which replaces Section 3030 and harmonizes the Canadian standards related to inventories with International Financial Reporting Standards (IFRS). This Section provides changes to the measurement and more extensive guidance on the determination of cost, including allocation of overhead; narrows the permitted cost formulas; requires impairment testing; and expands the disclosure requirements to increase transparency. The adoption of this standard has had no impact on the Company's measurement of inventory at January 1, 2008.

## **Capital Disclosures**

On January 1, 2008, the Company adopted the CICA Handbook Section 1535, *Capital Disclosures*. This Section established standards for disclosing information about an entity's capital and how it is managed.

## Financial Instruments - Disclosure and Presentation

On January 1, 2008, the Company adopted the CICA Handbook Section 3862, *Financial Instruments – Disclosure* and Section 3863, *Financial Instruments – Presentation*. These sections revise and enhance disclosure and presentation of financial instruments and place increased emphasis on disclosures about the nature and extent of risks arising from financial instruments and how those risks are managed.

## Credit Risk and the Fair Value of Financial Assets and Liabilities

For the year ended December 31, 2008, the Company adopted the new recommendations of the CICA Emerging Issues Committee as described in Abstract 173, *Credit Risk and the Fair Value of Financial Assets and Liabilities*. This Abstract clarifies that the Company must consider its own credit risk and the credit risk of a counterparty in the determination of the fair value.

#### ANTICIPATED CHANGES TO CANADIAN GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

## **Goodwill and Intangible Assets**

In February 2008, the CICA issued Handbook Section 3064, *Goodwill and Intangible Assets*. This new accounting standard, replaces Section 3062, *Goodwill and Other Intangible Assets*. Section 3064 expands on the standards for recognition, measurement and disclosure of intangible assets. This Section became effective for the Company beginning January 1, 2009. The impact of the retroactive adoption of this standard on our consolidated financial statements at January 1, 2009 is expected to be approximately \$13 million recorded as a reduction to opening retained earnings and property, plant and equipment. The amount relates to certain pre-operating expenditures that have been capitalized to property, plant and equipment at December 31, 2008 that would have been required to be expensed under this new standard.

#### **International Financial Reporting Standards**

In February 2008, the Canadian Accounting Standards Board confirmed January 1, 2011 as the changeover date for Canadian publicly accountable enterprises to start using International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). IFRS uses a conceptual framework similar to Canadian GAAP, but there are significant differences in recognition, measurement and disclosures.

As a result of the IFRS transition, changes in accounting policies are likely and may materially impact our consolidated financial statements. The IASB will also continue to issue new accounting standards during the conversion period, and as a result, the final impact of IFRS on our consolidated financial statements will only be measured once all the IFRS applicable at the conversion date are known.

We have established a working team to manage the transition to IFRS. Additionally, we have established an IFRS steering committee to monitor progress and review and approve recommendations from the working team for the transition to IFRS. The working team provides regular updates to the IFRS steering committee and to Audit, Finance & Risk Committee of the Board.

We have developed a plan to convert our consolidated financial statements to IFRS at the changeover date of January 1, 2011 with comparative financial results for 2010. The IFRS transition plan addresses the impact of IFRS on accounting policies and implementation decisions, infrastructure, business activities, and control activities. A summary status of the key elements of the changeover plan is as follows:

## Accounting policies and implementation decisions

- Key activities:
  - Identification of differences in Canadian GAAP and IFRS accounting policies
  - Selection of ongoing IFRS policies
  - Selection of IFRS 1 First-time Adoption of International Financial Reporting Standards ("IFRS 1") choices
  - Development of financial statement format
  - Quantification of effects of change in initial IFRS 1 disclosures and 2010 financial statements
- Status:
  - We have identified differences between accounting policies under Canadian GAAP and accounting policy choices under IFRS, both on an ongoing basis and with respect to certain choices available on conversion, in accordance with IFRS 1
  - We will progress towards the selection of IFRS accounting policies and the quantification of identified differences throughout 2009 and 2010

## Infrastructure: Financial reporting expertise

- Key activities:
  - Development of IFRS expertise
- Status:
  - We have provided training for key employees. Additional training for key employees, management, the Board, and other stakeholders will be ongoing throughout the convergence period

## Infrastructure: Information technology and data systems

- Key activities:
  - Identification of system requirements and development of system solutions for the convergence and postconvergence periods
- Status
  - We are in the process of identifying system requirements for the convergence and post-convergence periods

## Business activities: Financial covenants

- Key activities:
  - Identification of impact on financial covenants and financing relationships
  - Completion of any required renegotiations/changes
- Status:
  - We have compiled a register of all financing relationships and have begun analyzing the implications of IFRS on our financial covenant requirements

## Business activities: Compensation arrangements

- Key activities:
  - Identification of impact on compensation arrangements
  - Assessment and implementation of required changes
- Status
  - We are in the process of identifying compensation policies that rely on indicators derived from the financial statements

## Control activities: Internal control over financial reporting

- Key activities:
  - For all accounting policy changes identified, assessment of Internal Controls over Financial Reporting ("ICFR") design and effectiveness implications
  - Implementation of appropriate changes
- Status:
  - We are analyzing any issues with respect to ICFR in conjunction with our review of IFRS accounting policies

#### Control activities: Disclosure controls and procedures

- Key activities:
  - For all accounting policy changes identified, assessment of Disclosure Controls and Procedures ("DC&P")
    design and effectiveness implications
  - Implementation of appropriate changes
- Status:
  - We are in the process of analyzing any issues with respect to DC&P
  - We have begun providing IFRS project updates in quarterly and annual disclosure documents

We will continue to provide updates on the status of key activities for this convergence project in our quarterly and annual Management's Discussion and Analysis throughout the convergence period to January 1, 2011.

#### SUPPLEMENTAL NON-GAAP MEASURES

In addition to providing measures prepared in accordance with Canadian GAAP, we present certain supplemental non-GAAP measures. These are Adjusted EBITDA, operating income and cash flows from operating activities before changes in non-cash working capital. These measures do not have any standardized meaning prescribed by Canadian GAAP and therefore are unlikely to be comparable to similar measures presented by other companies. We believe these measures are useful in evaluating the operating performance and liquidity of our ongoing business. These measures should be considered in addition to, and not as a substitute for, net income, cash flows and other measures of financial performance and liquidity reported in accordance with Canadian GAAP.

#### **Adjusted EBITDA**

This supplemental non-GAAP measure is provided to help readers determine our ability to generate cash from operations. We believe this measure is useful in assessing performance and highlighting trends on an overall basis. We also believe Adjusted EBITDA is frequently used by securities analysts and investors when comparing our results with those of other companies. Adjusted EBITDA differs from the most comparable GAAP measure, cash flows from operating activities, primarily because it does not include changes in non-cash working capital, stock-based compensation expense and other non-cash items net of cash payments, interest expense, interest and other income, and current income taxes.

The following table shows a reconciliation of cash flows from operating activities to Adjusted EBITDA:

(\$ millions)	2008	2007
Cash flows from operating activities	325	\$ 527
Add (deduct):		
Changes in non-cash working capital	(82)	(33)
Other cash payments	3	16
Stock-based compensation expense	(3)	(22)
Other non-cash items	(3)	(14)
Interest expense	38	44
Interest and other income	(10)	(27)
Income taxes – current	66	161
Adjusted EBITDA \$	334	\$ 652

## Operating Income and Cash Flows from Operating Activities before Non-Cash Working Capital

Operating income and cash flows from operating activities before changes in non-cash working capital are reconciled to Canadian GAAP measures in our consolidated statement of income and consolidated statement of cash flows, respectively.

## QUARTERLY FINANCIAL DATA (UNAUDITED)

	Three Months Ended							
(\$ millions, except where noted)		Dec 31		Sep 30		Jun 30		Mar 31
2008								
Revenue	\$	408	\$	570	\$	600	\$	736
Net income (loss)		(3)		71		39		65
Basic net income (loss) per share		(0.03)		0.76		0.41		0.67
Diluted net income (loss) per share		(0.03)		0.75		0.41		0.67
2007								
Revenue	\$	731	\$	395	\$	466	\$	674
Net income		172		23		36		145
Basic net income per share		1.74		0.24		0.35		1.38
Diluted net income per share		1.72		0.24		0.35		1.37

A discussion and analysis of our results for the fourth quarter of 2008 is set out in our fourth quarter of 2008 Management's Discussion and Analysis filed with Canadian Securities Administrators and the U.S. Securities and Exchange Commission and incorporated herein by reference.

## **SELECTED ANNUAL INFORMATION**

(\$ millions, except where noted)	20	800	2007
Revenue	\$ 2,3	314	\$ 2,266
Net income	•	172	376
Basic net income per share	1	.82	3.69
Diluted net income per share	1	.82	3.68
Cash dividends declared per share	0.0	605	0.545
Total assets	2,5	318	2,870
Total long-term financial liabilities		369	656

#### **CONTROLS AND PROCEDURES**

## **Disclosure Controls and Procedures**

Disclosure controls and procedures are those controls and procedures that are designed to ensure that the information required to be disclosed in the filings under applicable securities regulations is recorded, processed, summarized and reported within the time periods specified. As at December 31, 2008, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer have concluded our disclosure controls and procedures are effective.

#### Management's Annual Report on Internal Control over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting includes those policies and procedures that: (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are being made only in accordance with authorizations of our management and directors; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

The design of any system of controls and procedures is based in part upon certain assumptions about the likelihood of future events. There can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions, regardless of how remote.

Under the supervision and with the participation of our Chief Executive Officer and our Chief Financial Officer, management conducted an evaluation of the effectiveness of our internal control over financial reporting, as of December 31, 2008, based on the framework set forth in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on its evaluation under this framework, management concluded that our internal control over financial reporting was effective as of that date.

KPMG LLP ("KPMG"), an independent registered public accounting firm, who audited and reported on our consolidated financial statements, has issued an attestation report on the effectiveness of our internal control over financial reporting as of December 31, 2008. The attestation report is included on page 46 of our consolidated financial statements.

## **Changes in Internal Control over Financial Reporting**

There have been no changes during the year ended December 31, 2008 to internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, internal controls over financial reporting.

#### FORWARD-LOOKING STATEMENTS

This 2008 Management's Discussion and Analysis contains forward-looking statements with respect to us and the chemical industry. Statements that include the words "believes," "expects," "may," "will," "should," "seeks," "intends," "plans," "estimates," "anticipates," or the negative version of those words or other comparable terminology and similar statements of a future or forward-looking nature identify forward-looking statements.

We believe that we have a reasonable basis for making such forward-looking statements. The forward-looking statements in this document are based on our experience, our perception of trends, current conditions and expected future developments as well as other factors. Certain material factors or assumptions were applied in drawing the conclusions or making the forecasts or projections that are included in these forward-looking statements.

However, forward-looking statements, by their nature, involve risks and uncertainties that could cause actual results to differ materially from those contemplated by the forward-looking statements. The risks and uncertainties include those attendant with producing and marketing methanol and successfully carrying out major capital expenditure projects in various jurisdictions, including the on-time and on-budget completion of a new methanol plant that we are developing with partners in Egypt, the ability to successfully carry out corporate initiatives and strategies, conditions in the methanol and other industries, fluctuations in supply, demand and price for methanol and its derivatives, including demand for methanol for energy uses, the price of oil, the success of natural gas exploration and development activities in southern Chile and New Zealand and our ability to obtain any additional gas in those regions on commercially acceptable terms, actions of competitors and suppliers, actions of governments and governmental authorities, changes in laws or regulations in foreign jurisdictions, world-wide economic conditions and other risks described in this 2008 Management's Discussion and Analysis. In addition to the foregoing risk factors, the current global financial crisis and weak economic environment has added additional risks and uncertainties including changes in capital markets and corresponding effects on the Company's investments, our ability to access existing or future credit and defaults by customers, suppliers or insurers.

Having in mind these and other factors, investors and other readers are cautioned not to place undue reliance on forward-looking statements. They are not a substitute for the exercise of one's own due diligence and judgment. The outcomes anticipated in forward-looking statements may not occur and we do not undertake to update forward-looking statements.

# Responsibility for Financial Reporting

The consolidated financial statements and all financial information contained in the annual report are the responsibility of management. The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles and, where appropriate, have incorporated estimates based on the best judgment of management.

Management is responsible for establishing and maintaining adequate internal control over financial reporting. Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the internal control framework set out in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our evaluation, our management concluded that our internal control over financial reporting was effective as of December 31, 2008.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control, and is responsible for reviewing and approving the consolidated financial statements. The Board carries out this responsibility principally through the Audit, Finance and Risk Committee (the Committee).

The Committee consists of five non-management directors, all of whom are independent as defined by the applicable rules in Canada and the United States. The Committee is appointed by the Board to assist the Board in fulfilling its oversight responsibility relating to: the integrity of the Company's financial statements, news releases and securities filings; the financial reporting process; the systems of internal accounting and financial controls; the professional qualifications and independence of the external auditor; the performance of the external auditors; risk management processes; financing plans; pension plans; and the Company's compliance with ethics policies and legal and regulatory requirements.

The Committee meets regularly with management and the Company's auditors, KPMG LLP, Chartered Accountants, to discuss internal controls and significant accounting and financial reporting issues. KPMG have full and unrestricted access to the Committee. KPMG audited the consolidated financial statements and the effectiveness of internal controls over financial reporting. Their opinions are included in the annual report.

Terence Poole

Chairman of the Audit, Finance and Risk Committee

Bruce Aitken

President and Chief Executive Officer Ian Cameron

Senior Vice President, Finance and Chief Financial Officer

March 6, 2009

# Report of Independent Registered Public Accounting Firm

The Shareholders and Board of Directors of Methanex Corporation

We have audited the accompanying consolidated balance sheets of Methanex Corporation ("the Company") as at December 31, 2008 and 2007, and the related consolidated statements of income, shareholders' equity, comprehensive income and cash flows for the years then ended. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards and the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as at December 31, 2008 and 2007, and the results of its operations and its cash flows for the years then ended, in accordance with Canadian generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2008, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and our report dated March 6, 2009, expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

Chartered Accountants Vancouver, Canada

KPMG LLP

March 6, 2009

# Report of Independent Registered Public Accounting Firm

The Shareholders and Board of Directors of Methanex Corporation

We have audited Methanex Corporation's ("the Company") internal control over financial reporting as of December 31, 2008, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the section entitled "Management's Annual Report on Internal Controls over Financial Reporting" included in the accompanying Management's Discussion and Analysis. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2008, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with Canadian generally accepted auditing standards and the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as at December 31, 2008 and 2007, and the related consolidated statements of income, shareholders' equity, comprehensive income and cash flows for the years then ended, and our report dated March 6, 2009 expressed an unqualified opinion on those consolidated financial statements.

Chartered Accountants Vancouver, Canada

KPMG LLP

March 6, 2009

# Consolidated Balance Sheets

(thousands of US dollars, except number of common shares)

As at December 31	2008	2007
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 328,430	\$ 488,224
Receivables (note 2)	213,419	401,843
Inventories	177,637	312,143
Prepaid expenses	16,840	20,889
	736,326	1,223,099
Property, plant and equipment (note 4)	1,924,258	1,542,100
Other assets (note 6)	157,397	104,700
	\$ 2,817,981	\$ 2,869,899
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 235,369	\$ 466,020
Current maturities on long-term debt (note 7)	15,282	15,282
Current maturities on other long-term liabilities (note 8)	8,048	16,965
	258,699	498,267
Long-term debt (note 7)	772,021	581,987
Other long-term liabilities (note 8)	97,441	74,431
Future income tax liabilities (note 12)	299,192	338,602
Non-controlling interest	108,728	41,258
Shareholders' equity:		
Capital stock		
25,000,000 authorized preferred shares without nominal or par value		
Unlimited authorization of common shares without nominal or par value		
Issued and outstanding common shares at December 31, 2008		
was 92,031,392 (2007 – 98,310,254)	427,265	451,640
Contributed surplus	22,669	16,021
Retained earnings	871,984	876,348
Accumulated other comprehensive loss	(40,018)	(8,655)
	1,281,900	1,335,354
	\$ 2,817,981	\$ 2,869,899

Commitments and contingencies (note 18)
See accompanying notes to consolidated financial statements.

Approved by the Board:

Terence Poole

Director

**Bruce Aitken**Director

# Consolidated Statements of Income

(thousands of US dollars, except number of common shares and per share amounts)

For the years ended December 31		2008		2007
Revenue	\$	2,314,219	\$	2,266,521
Cost of sales and operating expenses		1,946,871		1,614,179
Inventory writedown (note 3)		33,373		_
Depreciation and amortization		107,126		112,428
Operating income		226,849		539,914
Interest expense (note 10)		(38,439)		(43,911)
Interest and other income		10,626		26,862
Income before income taxes		199,036		522,865
Income taxes (note 12):				
Current		(66,148)		(160,514)
Future		39,410		13,316
		(26,738)		(147,198)
Net income	\$	172,298	\$	375,667
Basic net income per common share	\$	1.82	\$	3.69
Diluted net income per common share	\$	1.82	\$	3.68
Weighted average number of common shares outstanding	94,520,945		10	1,717,341
Diluted weighted average number of common shares outstanding	9	4,913,956	10	2,129,929

See accompanying notes to consolidated financial statements.

# Consolidated Statements of Shareholders' Equity

(thousands of US dollars, except number of common shares)

	Number of Common Shares	Capital Stock	Contributed Surplus	Retained Earnings	Accumulated Other Comprehensive Income (Loss) (note 1(m))	Total Shareholders' Equity
Balance, December 31, 2006	105,800,942	\$ 474,739	\$ 10,346	\$ 724,166	\$ -	\$ 1,209,251
Net income	-	-	_	375,667	_	375,667
Compensation expense						
recorded for stock options	-	_	9,343	_	_	9,343
Issue of shares on exercise						
of stock options	552,175	9,520	_	_	_	9,520
Reclassification of grant date						
fair value on exercise						
of stock options	_	3,668	(3,668)	_	_	_
Payment for shares						
repurchased	(8,042,863)	(36,287)	_	(168,440)	_	(204,727)
Dividend payments	_	_	_	(55,045)	_	(55,045)
Other comprehensive loss	-	_	_	-	(8,655)	(8,655)
Balance, December 31, 2007	98,310,254	451,640	16,021	876,348	(8,655)	1,335,354
Net income	_	_	_	172,298	_	172,298
Compensation expense						
recorded for stock options	_	_	8,225	_	_	8,225
Issue of shares on exercise						
of stock options	224,016	4,075	_	_	_	4,075
Reclassification of grant date						
fair value on exercise						
of stock options	_	1,577	(1,577)	_	_	_
Payment for shares						
repurchased	(6,502,878)	(30,027)	_	(119,829)	_	(149,856)
Dividend payments	_	_	_	(56,833)	_	(56,833)
Other comprehensive loss	-	-	-	-	(31,363)	(31,363)
Balance, December 31, 2008	92,031,392	\$ 427,265	\$ 22,669	\$ 871,984	\$ (40,018)	\$ 1,281,900

See accompanying notes to consolidated financial statements.

# Consolidated Statements of Comprehensive Income

(thousands of US dollars)

For the years ended December 31	2008	2007
Net income	\$ 172,298	\$ 375,667
Other comprehensive income (loss):		
Change in fair value of forward exchange contracts,		
net of tax (note 1(m), 15)	9	(45)
Change in fair value of interest rate swap contracts,		
net of tax (note 1(m), 15)	(31,372)	(8,610)
	(31,363)	(8,655)
Comprehensive income	\$ 140,935	\$ 367,012

See accompanying notes to consolidated financial statements.

# Consolidated Statements of Cash Flows

(thousands of US dollars)

For the years ended December 31	2008	2007
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income	\$ 172,298	\$ 375,667
Add (deduct) non-cash items:		
Depreciation and amortization	107,126	112,428
Future income taxes	(39,410)	(13,316)
Stock-based compensation	2,811	22,410
Other	2,797	13,574
Other cash payments, including stock-based compensation	(3,101)	(16,824)
Cash flows from operating activities before undernoted	242,521	493,939
Changes in non-cash working capital (note 13)	82,532	33,396
	325,053	527,335
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments for shares repurchased	(149,856)	(204,727)
Dividend payments	(56,833)	(55,045)
Proceeds from limited recourse debt (note 7)	204,000	131,574
Financing costs	-	(8,725)
Equity contributions by non-controlling interest	67,470	32,109
Repayment of limited recourse debt	(15,282)	(14,344)
Proceeds on issue of shares on exercise of stock options	4,075	9,520
Changes in debt service reserve accounts	(1,820)	1,035
Repayment of other long-term liabilities	(10,454)	(5,153)
	41,300	(113,756)
CASH FLOWS FROM INVESTING ACTIVITIES		
Property, plant and equipment	(96,956)	(76,239)
Egypt plant under construction (note 18(d))	(388,001)	(201,922)
Dorado Riquelme investment (note 6)	(41,781)	_
Other assets	(26,307)	(19,788)
Changes in non-cash working capital related to investing activities (note 13)	26,898	17,540
	(526,147)	(280,409)
Increase (decrease) in cash and cash equivalents	(159,794)	133,170
Cash and cash equivalents, beginning of year	488,224	355,054
Cash and cash equivalents, end of year	\$ 328,430	\$ 488,224
SUPPLEMENTARY CASH FLOW INFORMATION		
Interest paid, net of capitalized interest	\$ 45,401	\$ 38,454
Income taxes paid, net of amounts refunded	\$ 78,591	\$ 144,169

See accompanying notes to consolidated financial statements.

## Notes to Consolidated Financial Statements

(Tabular dollar amounts are shown in thousands of US dollars, except where noted) Years ended December 31, 2008 and 2007

## 1. Significant accounting policies:

#### (a) Basis of presentation:

These consolidated financial statements are prepared in accordance with generally accepted accounting principles in Canada. These accounting principles are different in some respects from those generally accepted in the United States and the significant differences are described and reconciled in note 19.

These consolidated financial statements include the accounts of Methanex Corporation, wholly owned subsidiaries, less than wholly owned entities for which it has a controlling interest and its proportionate share of the accounts of jointly controlled entities (collectively, the Company). For less than wholly owned entities for which the Company has a controlling interest, a non-controlling interest is included in the Company's financial statements and represents the non-controlling shareholder's interest in the net assets of the entity. In accordance with the Accounting Guideline No. 15, *Consolidation of Variable Interest Entities*, the Company also consolidates any variable interest entities of which it is the primary beneficiary, as defined. When the Company does not have a controlling interest in an entity, but exerts a significant influence over the entity, the Company applies the equity method of accounting. All significant intercompany transactions and balances have been eliminated. Preparation of these consolidated financial statements requires estimates and assumptions that affect amounts reported and disclosed in the financial statements and related notes. Policies requiring significant estimates are described below. Actual results could differ from those estimates.

## (b) Reporting currency and foreign currency translation:

The majority of the Company's business is transacted in US dollars and, accordingly, these consolidated financial statements have been measured and expressed in that currency. The Company translates foreign currency denominated monetary items at the rates of exchange prevailing at the balance sheet dates and revenues and expenditures at average rates of exchange during the year. Foreign exchange gains and losses are included in earnings.

## (c) Cash equivalents:

Cash equivalents include securities with maturities of three months or less when purchased.

#### (d) Receivables

The Company provides credit to its customers in the normal course of business. The Company performs ongoing credit evaluations of its customers and maintains reserves for potential credit losses. The Company records an allowance for doubtful accounts or writes down the receivable to estimated net realizable value if not collectible in full. Historically credit losses have been within the range of management's expectations.

## (e) Inventories:

Inventories are valued at the lower of cost, determined on a first-in first-out basis, and estimated net realizable value. On January 1, 2008, the Company adopted the Canadian Institute of Chartered Accountants (CICA) Handbook Section 3031, *Inventories*, which replaces Section 3030 and harmonizes the Canadian standards related to inventories with International Financial Reporting Standards (IFRS). This Section provides changes to the measurement and more extensive guidance on the determination of cost, including allocation of overhead; narrows the permitted cost formulas; requires impairment testing; and expands the disclosure requirements to increase transparency. The adoption of this standard had no impact on the Company's measurement of inventory at January 1, 2008.

#### (f) Property, plant and equipment:

Property, plant and equipment are recorded at cost. Interest incurred during construction is capitalized to the cost of the asset. Incentive tax credits related to property, plant and equipment are recorded as a reduction in the cost of property, plant and equipment. The benefit of incentive tax credits is recognized in earnings through lower depreciation in future periods.

## 1. Significant accounting policies: (continued)

#### (f) Property, plant and equipment: (continued)

Depreciation and amortization is generally provided on a straight-line basis, or in the case of the New Zealand operations, on a unit-of-natural gas consumption basis, at rates calculated to amortize the cost of property, plant and equipment from the commencement of commercial operations over their estimated useful lives to estimated residual value.

Routine repairs and maintenance costs are expensed as incurred. At regular intervals, the Company conducts a planned shutdown and inspection (turnaround) at its plants to perform major maintenance and replacements of catalyst. Costs associated with these shutdowns are capitalized and amortized over the period until the next planned turnaround.

The Company periodically reviews the carrying value of property, plant and equipment for impairment when circumstances indicate an asset's value may not be recoverable. If it is determined that an asset's undiscounted cash flows are less than its carrying value, the asset is written down to its fair value.

## (g) Other assets:

Marketing and production rights are capitalized to other assets and amortized to depreciation and amortization expense on an appropriate basis to charge the cost of the assets against earnings.

Financing costs related to undrawn credit facilities are capitalized to other assets and amortized to interest expense over the term of the credit facility. Financing costs related to project debt facilities are capitalized to other assets until the project debt is fully drawn. Once the project debt is fully drawn, these costs are reclassified to present long-term debt net of financing costs and amortized to interest expense over the repayment term. Other long-term debt is presented net of financing costs and amortized to interest expense over the repayment term on an effective interest basis.

## (h) Asset retirement obligations:

The Company recognizes asset retirement obligations for those sites where a reasonably definitive estimate of the fair value of the obligation can be determined. The Company estimates fair value by determining the current market cost required to settle the asset retirement obligation and adjusts for inflation through to the expected date of the expenditures and discounts this amount back to the date when the obligation was originally incurred. As the liability is initially recorded on a discounted basis, it is increased each period until the estimated date of settlement. The resulting expense is referred to as accretion expense and is included in cost of sales and operating expenses. Asset retirement obligations are not recognized with respect to assets with indefinite or indeterminate lives as the fair value of the asset retirement obligations cannot be reasonably estimated due to uncertainties regarding the timing of expenditures. The Company reviews asset retirement obligations on a periodic basis and adjusts the liability as necessary to reflect changes in the estimated future cash flows and timing underlying the fair value measurement.

#### (i) Employee future benefits:

Accrued pension benefit obligations and related expenses for defined benefit pension plans are determined using current market bond yields to measure the accrued pension benefit obligation. Adjustments to the accrued benefit obligation and the fair value of the plan assets that arise from changes in actuarial assumptions, experience gains and losses and plan amendments that exceed 10% of the greater of the accrued benefit obligation and the fair value of the plan assets are amortized to earnings on a straight-line basis over the estimated average remaining service lifetime of the employee group. Gains or losses arising from plan curtailments and settlements are recognized in earnings in the year in which they occur. The cost for defined contribution benefit plans is expensed as earned by the employees.

#### (j) Net income per common share:

The Company calculates basic net income per common share by dividing net income by the weighted average number of common shares outstanding and calculates diluted net income per common share under the treasury stock method. Under the treasury stock method, the weighted average number of common shares outstanding for the calculation of diluted net income per share assumes that the total of the proceeds to be received on the exercise of dilutive stock options and the unrecognized portion of the grant-date fair value of stock options is applied to repurchase common shares at the average market price for the period. A stock option is dilutive only when the average market price of common shares during the period exceeds the exercise price of the stock option.

A reconciliation of the weighted average number of common shares outstanding is as follows:

For the years ended December 31	2008	2007
Denominator for basic net income per common share	94,520,945	101,717,341
Effect of dilutive stock options	393,011	412,588
Denominator for diluted net income per common share	94,913,956	102,129,929

#### (k) Stock-based compensation:

The Company grants stock-based awards as an element of compensation. Stock-based awards granted by the Company can include stock options, deferred share units, restricted share units or performance share units.

For stock options granted by the Company, the cost of the service received as consideration is measured based on an estimate of the fair value at the date of grant. The grant-date fair value is recognized as compensation expense over the related service period with a corresponding increase in contributed surplus. On exercise of stock options, consideration received together with the compensation expense previously recorded to contributed surplus is credited to share capital. The Company uses the Black-Scholes option pricing model to estimate the fair value of each stock option at the date of grant.

Deferred, restricted and performance share units are grants of notional common shares that are redeemable for cash based on the market value of the Company's common shares and are non-dilutive to shareholders. Performance share units have an additional feature where the ultimate number of units that vest will be determined by the Company's total shareholder return in relation to a predetermined target over the period to vesting. The number of units that will ultimately vest will be in the range of 50% to 120% of the original grant. The fair value of deferred, restricted and performance share units is initially measured at the grant date based on the market value of the Company's common shares and is recognized in earnings over the related service period. Changes in fair value are recognized in earnings for the proportion of the service that has been rendered at each reporting date.

Additional information related to the stock option plan, the assumptions used in the Black-Scholes option pricing model, and the deferred, restricted and performance share units of the Company are described in note 9.

## (I) Revenue recognition:

Revenue is recognized based on individual contract terms when the title and risk of loss to the product transfers to the customer, which usually occurs at the time shipment is made. Revenue is recognized at the time of delivery to the customer's location if the Company retains title and risk of loss during shipment. For methanol shipped on a consignment basis, revenue is recognized when the customer consumes the methanol. For methanol sold on a commission basis, the commission income is included in revenue when earned.

## 1. Significant accounting policies: (continued)

#### (m) Financial instruments:

The accounting standards provide comprehensive requirements for the recognition and measurement of financial instruments, as well as standards on when and how hedge accounting may be applied. The accounting standards also establish standards for reporting and presenting comprehensive income, which is defined as the change in equity from transactions and other events from non-owner sources. Other comprehensive income refers to items recognized in comprehensive income that are excluded from net income calculated in accordance with generally accepted accounting principles.

On January 1, 2008, the Company adopted the CICA Handbook Section 3862, *Financial Instruments – Disclosure* and Section 3863, *Financial Instruments – Presentation*. These sections revise and enhance disclosure and presentation of financial instruments and place increased emphasis on disclosures about the nature and extent of risks arising from financial instruments and how those risks are managed. Refer to notes 15 and 16.

For the year ended December 31, 2008, the Company early adopted the new recommendations of the CICA Emerging Issues Committee as described in Abstract 173, *Credit Risk and the Fair Value of Financial Assets and Liabilities*. This Abstract clarifies that the Company must consider its own credit risk and the credit risk of a counterparty in the determination of the fair value of derivative instruments. Refer to note 15.

Financial instruments must be classified into one of five categories and, depending on the category, will either be measured at amortized cost or fair value. Held-to-maturity investments, loans and receivables and other financial liabilities are measured at amortized cost. Held for trading financial assets and liabilities and available-for-sale financial assets are measured on the balance sheet at fair value. Changes in fair value of held-for-trading financial assets and liabilities are recognized in earnings while changes in fair value of available-for-sale financial assets are recorded in other comprehensive income until the investment is derecognized or impaired at which time the amounts would be recorded in earnings. The Company classifies its cash and cash equivalents as held-for-trading, which is measured at fair value. Accounts receivable are classified as loans and receivables, which are measured at amortized cost. Accounts payable and accrued liabilities, long-term debt, net of financing costs, and other long-term liabilities are classified as other financial liabilities, which are also measured at amortized cost.

Under these standards, derivative financial instruments, including embedded derivatives, are classified as held for trading and are recorded on the balance sheet at fair value unless exempted. The Company records all changes in fair value of derivative financial instruments in earnings unless the instruments are designated as cash flow hedges. The Company enters into and designates as cash flow hedges certain forward exchange sales contracts to hedge foreign exchange exposure on anticipated sales. The Company also enters into and designates as cash flow hedges certain interest rate swap contracts to hedge variable interest rate exposure on its limited recourse debt. The Company assesses at inception and on an ongoing basis whether the hedges are and continue to be effective in offsetting changes in fair values or cash flows of the hedged transactions. The effective portion of changes in fair value of these forward exchange sales contracts and interest rate swap contracts is recognized in other comprehensive income. Any gain or loss in fair value relating to the ineffective portion is recognized immediately in earnings.

## (n) Capital disclosures

On January 1, 2008, the Company adopted the CICA Handbook Section 1535, *Capital Disclosures*. This Section established standards for disclosing information about an entity's capital and how it is managed. Refer to note 14.

#### (o) Income taxes:

Future income taxes are accounted for using the asset and liability method. The asset and liability method requires that income taxes reflect the expected future tax consequences of temporary differences between the carrying amounts of assets and liabilities and their tax bases. Future income tax assets and liabilities are determined for each temporary difference based on currently enacted or substantially enacted tax rates that are expected to be in effect when the underlying items of income or expense are expected to be realized. The effect of a change in tax rates or tax legislation is recognized in the period of substantive enactment. Future tax benefits, such as non-capital loss carryforwards, are recognized to the extent that realization of such benefits is considered to be more likely than not.

The Company accrues for taxes that will be incurred upon distributions from its subsidiaries when it is probable that the earnings will be repatriated.

The determination of income taxes requires the use of judgment and estimates. If certain judgments or estimates prove to be inaccurate, or if certain tax rates or laws change, the Company's results of operations and financial position could be materially impacted.

#### (p) Anticipated changes to Canadian generally accepted accounting principles:

In February 2008, the CICA issued Handbook Section 3064, *Goodwill and Intangible Assets*. This new accounting standard, replaces Section 3062, *Goodwill and Other Intangible Assets*. Section 3064 expands on the standards for recognition, measurement and disclosure of intangible assets. This Section is effective for the Company beginning January 1, 2009. The impact of the retroactive adoption of this standard on the Company's consolidated financial statements at January 1, 2009 is expected to be approximately \$13 million recorded as a reduction to opening retained earnings and property, plant and equipment. The amount relates to certain pre-operating expenditures that have been capitalized to property, plant and equipment at December 31, 2008 that would have been required to be expensed under this new standard.

## 2. Receivables:

As at December 31	2008	2007
Trade	\$ 141,716	\$ 369,269
Value-added and other tax receivable	24,949	19,988
Receivable from natural gas supplier	21,323	_
Other	25,431	12,586
	\$ 213,419	\$ 401,843

#### 3. Inventories:

Inventories are valued at the lower of cost, determined on a first-in first-out basis, and estimated net realizable value. Substantially all inventories consist of produced and purchased methanol. The amount of inventories included in cost of sales and operating expense and depreciation and amortization during the years ended December 31, 2008 and 2007 was \$1,860 million and \$1,497 million, respectively. At December 31, 2008, the Company recorded a pre-tax charge to earnings of \$33.4 million to write down inventories to the lower of cost and estimated net realizable value.

## 4. Property, plant and equipment:

As at December 31	mber 31 Cost		Net Book Value
2008			
Plant and equipment	\$ 2,544,163	\$ 1,299,296	\$ 1,244,867
Egypt plant under construction (note 18(d))	615,784	-	615,784
Other	127,731	64,124	63,607
	\$ 3,287,678	\$ 1,363,420	\$ 1,924,258
2007			
Plant and equipment	\$ 2,450,175	\$ 1,206,730	\$ 1,243,445
Egypt plant under construction (note 18(d))	227,783	_	227,783
Other	124,779	53,907	70,872
	\$ 2,802,737	\$ 1,260,637	\$ 1,542,100

## 5. Interest in Atlas joint venture:

The Company has a 63.1% joint venture interest in Atlas Methanol Company (Atlas). Atlas owns a 1.7 million tonne per year methanol production facility in Trinidad. Included in the consolidated financial statements are the following amounts representing the Company's proportionate interest in Atlas:

Consolidated Balance Sheets as at December 31	2008	2007
Cash and cash equivalents	\$ 35,749	\$ 20,128
Other current assets	57,374	107,993
Property, plant and equipment	249,609	263,942
Other assets	18,149	16,329
Accounts payable and accrued liabilities	19,927	56,495
Long-term debt, including current maturities (note 7)	106,592	119,891
Future income tax liabilities (note 12)	17,942	16,099
Consolidated Statements of Income for the years ended December 31	2008	2007
Revenue	\$ 286,906	\$ 258,418
Expenses	271,493	214,981
Income before income taxes	15,413	43,437
Income tax expense	(4,488)	(9,458)
Net income	\$ 10,925	\$ 33,979
Consolidated Statements of Cash Flows for the years ended December 31	2008	2007
Cash inflows from operating activities	\$ 44,861	\$ 40,317
Cash outflows from financing activities	(15,852)	(12,997)
Cash outflows from investing activities	(2,977)	(16,380)

#### 6. Other assets:

As at December 31	2008	2007
Marketing and production rights, net of accumulated amortization	\$ 27,080	\$ 34,728
Restricted cash for debt service reserve account	18,149	16,329
Deferred financing costs, net of accumulated amortization	9,036	10,138
Defined benefit pension plans (note 17)	16,456	13,487
GeoPark financing	30,616	13,681
Dorado Riquelme investment	42,123	-
Other	13,937	16,337
	\$ 157,397	\$ 104,700

For the year ended December 31, 2008, amortization of marketing and production rights included in depreciation and amortization was \$7.6 million (2007 – \$7.6 million) and amortization of deferred financing costs included in interest expense was \$1.1 million (2007 – \$0.3 million).

During 2007, the Company entered into a financing agreement with GeoPark Chile Limited (GeoPark) under which the Company provided \$40 million in financing to support and accelerate GeoPark's natural gas exploration and development activities in the Fell block in southern Chile. GeoPark agreed to supply the Company with all natural gas sourced from the Fell block under a ten-year exclusive supply arrangement. At December 31, 2008, the entire amount of \$40 million has been fully drawn and approximately \$3.4 million has been received in natural gas. As at December 31, 2008, the remaining amount is \$36.6 million of which \$30.6 million has been recorded in other assets and the current portion of \$6.0 million has been recorded in accounts receivable.

On May 5, 2008, the Company signed an agreement with Empresa Nacional del Petroleo (ENAP), the Chilean state-owned oil and gas company to accelerate gas exploration and development in the Dorado Riquelme exploration block and supply new Chilean-sourced natural gas to the Company's production facilities in Chile. Under the arrangement, the Company expects to contribute approximately \$100 million in capital over the next two or three years and will have a 50% participation in the block. As at December 31, 2008, the Company had contributed \$42.1 million of the total expected capital of \$100 million for the Dorado Riquelme block and this amount has been recorded in other assets. The arrangement is subject to approval by the government of Chile and \$33.5 million of the amount contributed has been placed in escrow until final approval is received. Additionally, the Company invested \$8.6 million related to developmental and exploratory wells in the Dorado Riquelme block.

## 7. Long-term debt:

As at December 31	2008	2007
Unsecured notes:		
(i) 8.75% due August 15, 2012 (effective yield 8.88%)	\$ 198,182	\$ 197,776
(ii) 6.00% due August 15, 2015 (effective yield 6.10%)	148,518	148,340
	346,700	346,116
Atlas Methanol Company – limited recourse debt facilities		
(63.1% proportionate share):		
(i) Senior commercial bank loan facility with interest payable semi-annually with rates based on LIBOR plus a spread ranging from 2.25% to 2.75% per annum. Principal is paid in		
<ul><li>12 semi-annual payments which commenced June 2005.</li><li>(ii) Senior secured notes bearing an interest rate with semi-annual interest payments of 7.95% per annum. Principal will be paid in</li></ul>	20,890	34,541
9 semi-annual payments commencing December 2010.  (iii) Senior fixed rate bearing an interest rate of 8.25% per annum with semi-annual interest payments. Principal will be paid in	61,758	61,477
4 semi-annual payments commencing June 2015.  (iv) Subordinated loans with an interest rate based on LIBOR plus a spread ranging from 2.25% to 2.75% per annum. Principal will be paid in 20 semi-annual payments commencing	14,725	14,684
December 2010.	9,219	9,189
	106,592	119,891
Egypt limited recourse debt facilities		
(i) International facility to a maximum amount of \$139 million with interest payable semi-annually with rates based on LIBOR plus a spread ranging from 1.1% to 1.5% per annum. Principal will be paid		
in 24 semi-annual payments commencing in September 2010.  (ii) Euromed facility to a maximum amount of \$146 million with interest payable semi-annually with rates based on LIBOR plus a spread ranging from 1.1% to 1.4%. Principal will be paid in 24 semi-annual	95,074	23,074
payments commencing in September 2010.  (iii) Article 18 facility to a maximum amount of \$77 million with interest payable semi-annually with rates based on LIBOR plus a spread ranging from 1.0% to 1.4%. Principal will be paid in 24 semi-annual	145,600	93,500
payments commencing in September 2010.  (iv) Egyptian facility to a maximum amount of \$168 million with interest payable semi-annually with rates based on LIBOR plus a spread ranging from 1.0% to 1.6% per annum. Principal will be paid in	33,900	-
24 semi-annual payments commencing in September 2010.	46,000	_
Other limited recourse debt	320,574 13,437	116,574 14,688
Less current maturities	787,303 (15,282)	597,269 (15,282)
	\$ 772,021	\$ 581,987

For the year ended December 31, 2008, non-cash accretion, on an effective interest basis, of deferred financing costs included in interest expense was \$1.3 million (2007 – \$1.4 million).

The minimum principal payments in aggregate and for each of the five succeeding years are as follows:

2009	\$ 15,282
2010	24,891
2011	35,366
2012	236,552
2013	37,899
	\$ 349,990

The Company achieved financial close to construct a methanol plant in Egypt as described in note 18 (d). The Egypt limited recourse debt facilities bear interest at LIBOR plus a spread. The Company has entered into interest rate swap contracts to swap the LIBOR-based interest payments for an average aggregated fixed rate of 4.8% on approximately 75% of the Egypt limited recourse debt facilities for the period September 28, 2007 to March 31, 2015 (note 15).

The limited recourse debt facilities of Egypt and Atlas are described as limited recourse as they are secured only by the assets of the Egypt entity and the Atlas joint venture, respectively. Accordingly, the lenders to the limited recourse debt facilities have no recourse to the Company or its other subsidiaries. Under the terms of these limited recourse debt facilities, the entities can make cash or other distributions after fulfilling certain conditions.

Other limited recourse debt is payable over twelve years in equal quarterly principal payments beginning October 2007. Interest on this debt is payable quarterly at LIBOR plus 0.75%.

As at December 31, 2008, the Company has an undrawn, unsecured revolving bank facility of \$250 million provided by highly rated financial institutions that expires in mid-2010 and is subject to certain financial covenants including an EBITDA to interest coverage ratio and a debt to capitalization ratio. This credit facility ranks pari passu with the Company's unsecured notes.

## 8. Other long-term liabilities:

As at December 31	2008		2007
Asset retirement obligations (a)	\$ 12,029	\$	14,566
Capital lease obligation (b)	20,742		24,676
Deferred, restricted and performance share units (note 9)	16,224		21,355
Chile retirement arrangement (note 17)	17,754		21,233
Fair value of derivative financial instruments (note 15)	38,740		9,566
	105,489		91,396
Less current maturities	(8,048	)	(16,965)
	\$ 97,441	\$	74,431

## (a) Asset retirement obligations:

The Company has accrued for asset retirement obligations related to those sites where a reasonably definitive estimate of the fair value of the obligation can be made. Because of uncertainties in estimating future costs and the timing of expenditures related to the currently identified sites, actual results could differ from the amounts estimated. During the year ended December 31, 2008, cash expenditures applied against the accrual for asset retirement obligations were \$0.2 million (2007 – \$0.7 million). At December 31, 2008, the total undiscounted amount of estimated cash flows required to settle the obligation was \$13.6 million (2007 – \$15.5 million).

## 8. Other long-term liabilities: (continued)

#### (b) Capital lease obligation:

As at December 31, 2008, the Company has a capital lease obligation related to an ocean shipping vessel. The future minimum lease payments in aggregate until the expiry of the lease are as follows:

2009	\$	8,752
2010	·	8,839
2011		8,927
2012		8,325
		34,843
Less executory and imputed interest costs		(14,101)
	\$	20,742

## 9. Stock-based compensation:

The Company provides stock-based compensation to its directors and certain employees through grants of stock options and deferred, restricted or performance share units.

## (a) Stock options:

There are two types of options granted under the Company's stock option plan: incentive stock options and performance stock options. At December 31, 2008, the Company had 323,092 common shares reserved for future stock option grants under the Company's stock option plan.

#### (i) Incentive stock options:

The exercise price of each incentive stock option is equal to the quoted market price of the Company's common shares at the date of the grant. Options granted prior to 2005 have a maximum term of ten years with one-half of the options vesting one year after the date of the grant and a further vesting of one-quarter of the options per year over the subsequent two years. Beginning in 2005, all options granted have a maximum term of seven years with one-third of the options vesting each year after the date of grant.

Common shares reserved for outstanding incentive stock options at December 31, 2008 and 2007 are as follows:

Options Denom	n CAD\$	Options Deno	minated	in US\$	
Weighted Number of Average Stock Options Exercise Price		Number of Stock Options		Weighted Average cise Price	
162,250	\$	8.40	2,404,925	\$	18.76
_		-	1,109,491		24.96
(42,300)		8.87	(509,875)		18.14
(15,500)		11.28	(83,560)		20.33
104,450		7.79	2,920,981		21.17
-		-	1,088,068		28.40
(21,000)		9.59	(188,016)		19.71
(7,000)		11.60	(77,916)	24	
76,450	\$	6.95	3,743,117	\$	23.27
	Number of Stock Options  162,250  (42,300) (15,500)  104,450  (21,000) (7,000)	Number of Stock Options Exerce  162,250 \$	Number of Stock Options         Average Exercise Price           162,250         \$ 8.40           -         -           (42,300)         8.87           (15,500)         11.28           104,450         7.79           -         -           (21,000)         9.59           (7,000)         11.60	Number of Stock Options         Weighted Exercise Price         Number of Stock Options           162,250         \$ 8.40         2,404,925           -         -         1,109,491           (42,300)         8.87         (509,875)           (15,500)         11.28         (83,560)           104,450         7.79         2,920,981           -         -         1,088,068           (21,000)         9.59         (188,016)           (7,000)         11.60         (77,916)	Number of Stock Options         Exercise Price         Number of Stock Options         Exercise Price           162,250         \$ 8.40         2,404,925         \$ 1,109,491           (42,300)         8.87         (509,875)         (15,500)           104,450         7.79         2,920,981           -         -         1,088,068           (21,000)         9.59         (188,016)           (7,000)         11.60         (77,916)

Information regarding incentive stock options outstanding at December 31, 2008 is as follows:

		Options Outstandin at December 31, 20		Options Exercisable at December 31, 2008			
Range of Exercise Prices	Weighted Average Remaining Contractual Life	Number of Stock Options Outstanding	Weighted Average Exercise Price		Number of Stock Options Exercisable		Weighted Average cise Price
Options denominated	in CAD\$						
\$3.29 to \$9.56	1.6	76,450	\$	6.95	76,450	\$	6.95
Options denominated	in US\$						
\$6.45 to \$11.56	4.0	187,550	\$	8.57	187,550	\$	8.57
\$17.85 to \$22.52	4.0	1,467,650		20.27	984,183		20.01
\$23.92 to \$28.43	5.7	2,087,917		26.71	323,560		24.95
	4.9	3,743,117	\$	23.27	1,495,293	\$	19.65

## (ii) Performance stock options:

As at December 31, 2008 and 2007, there were 35,000 and 50,000 common shares, respectively, reserved for performance stock options with an exercise price of CAD\$4.47. All outstanding performance stock options have vested and are exercisable.

## (iii) Fair value assumptions:

The fair value of each stock option grant was estimated on the date of grant using the Black-Scholes option pricing model with the following assumptions:

For the years ended December 31	2008	2007
Risk-free interest rate	2.5%	4.5%
Expected dividend yield	2%	2%
Expected life of option	5 years	5 years
Expected volatility	32%	31%
Expected forfeitures	5%	5%
Weighted average fair value of options granted (US\$ per share)	\$ 7.52	\$ 7.06

For the year ended December 31, 2008, compensation expense related to stock options was \$8.2 million (2007 – \$9.3 million).

## 9. Stock-based compensation: (continued)

#### (b) Deferred, restricted and performance share units:

Directors, executive officers and management receive some elements of their compensation and long-term compensation in the form of deferred, restricted or performance share units. Holders of deferred, restricted and performance share units are entitled to receive additional deferred, restricted or performance share units in lieu of dividends paid by the Company.

Deferred, restricted and performance share units outstanding at December 31, 2008 and 2007 are as follows:

	Number of Deferred Share Units	Number of Restricted Share Units	Number of Performance Share Units
Outstanding at December 31, 2006	318,746	518,757	406,082
Granted	127,359	6,000	325,779
Granted in lieu of dividends	6,275	8,803	15,672
Redeemed	(92,696)	(501,961)	_
Cancelled	-	(17,117)	(22,271)
Outstanding at December 31, 2007	359,684	14,482	725,262
Granted	41,572	6,000	330,993
Granted in lieu of dividends	13,222	537	33,292
Redeemed	(3,083)	(8,496)	_
Cancelled	-	-	(31,899)
Outstanding at December 31, 2008	411,395	12,523	1,057,648

The fair value of deferred, restricted and performance share units is initially measured at the grant date based on the market value of the Company's common shares and is recognized in earnings over the related service period. Changes in fair value are recognized in earnings for the proportion of the service that has been rendered at each reporting date. The fair value of deferred, restricted and performance share units outstanding at December 31, 2008 was \$17.6 million (2007 – \$29.8 million) compared with the recorded liability of \$16.2 million (2007 – \$21.4 million). The difference between the fair value and the recorded liability at December 31, 2008 of \$1.4 million will be recognized over the weighted average remaining service period of approximately 1.6 years.

For the year ended December 31, 2008, compensation expense related to deferred, restricted and performance share units was a net recovery of \$5.4 million (2007 – expense of \$13.1 million), recorded in cost of sales and operating expenses, after a recovery of \$17.4 million (2007 – expense of \$3.5 million) related to the effect of the change in the Company's share price.

## 10. Interest expense:

For the years ended December 31	2008	2007
Interest expense before capitalized interest  Less capitalized interest related to Egypt plant under construction	\$ 53,778 (15,339)	\$ 48,104 (4,193)
Less capitalized interest related to Egypt plant didder construction	(10,339)	(4,193)
Interest expense	\$ 38,439	\$ 43,911

Interest incurred during construction of the Egypt methanol facility is capitalized until the plant is substantively complete and ready for productive use. In May 2007, the Company reached financial close and secured limited recourse debt of \$530 million for its joint venture project to construct a 1.3 million tonne per year methanol facility in Egypt. For the years ended December 31, 2008 and 2007, interest costs of \$15.3 million and \$4.2 million, respectively, related to this project were capitalized.

## 11. Segmented information:

The Company's operations consist of the production and sale of methanol, which constitutes a single operating segment.

During the years ended December 31, 2008 and 2007, revenues attributed to geographic regions, based on the location of customers, were as follows:

	United States	Europe	Korea	Japan	Other Asia	Latin America	Canada	Total
Revenue								
2008	\$ 736,730	\$ 494,339	\$ 263,568	\$ 131,294	\$ 212,895	\$ 238,862	\$ 236,531	\$ 2,314,219
2007	\$ 753,400	\$ 500,420	\$ 259,108	\$ 147,445	\$ 142,217	\$ 227,045	\$ 236,886	\$ 2,266,521

As at December 31, 2008 and 2007, the net book value of property, plant and equipment by country was as follows:

	Chile	Trinidad	Egypt	Ne Zeala		Canada		Korea		Other	Total
Property, plant and equipment											
2008	\$ 663,411	\$ 482,329	\$ 615,784	\$ 91,4	12 \$	17,818	\$	15,645	\$	37,829	\$ 1,924,258
2007	\$ 707,508	\$ 500,205	\$ 227,783	\$ 26,4	7 \$	19,987	\$	16,452	\$	43,748	\$ 1,542,100

## 12. Income and other taxes:

## (a) Income tax expense:

The Company operates in several tax jurisdictions and therefore its income is subject to various rates of taxation. Income tax expense differs from the amounts that would be obtained by applying the Canadian statutory income tax rate to income before income taxes. These differences are as follows:

For the years ended December 31	2008	2007
Canadian statutory tax rate	31.0%	34.1%
Income tax expense calculated at Canadian statutory tax rate	\$ 61,701	\$ 178,401
Increase (decrease) in income tax expense resulting from:		
Income taxed in foreign jurisdictions	7,183	(8,379)
Previously unrecognized loss carryforwards and temporary differences	(25,602)	(27,717)
Reduction of future income tax liabilities (i)	(27,342)	_
Other	10,798	4,893
Total income tax expense	\$ 26,738	\$ 147,198

(i) During the fourth quarter of 2008, as a result of a resolution of a tax position, the Company recorded a reduction to future income tax liabilities of \$27 million.

## 12. Income and other taxes: (continued)

## (b) Net future income tax liabilities:

The tax effect of temporary differences that give rise to future income tax liabilities and future income tax assets are as follows:

As at December 31	2008	2007
Future income tax liabilities:		
Property, plant and equipment	\$ 215,226	\$ 205,726
Other	148,296	196,023
	363,522	401,749
Future income tax assets:		
Non-capital loss carryforwards	113,262	216,663
Property, plant and equipment	24,242	28,702
Other	63,459	53,671
	200,963	299,036
Future income tax asset valuation allowance	(136,633)	(235,889)
	64,330	63,147
Net future income tax liabilities	\$ 299,192	\$ 338,602

At December 31, 2008, the Company had non-capital loss carryforwards available for tax purposes of \$303 million in Canada and \$63 million in New Zealand. In Canada, these loss carryforwards expire in the period 2009 to 2015, inclusive. In New Zealand the loss carryforwards do not have an expiry date.

## 13. Changes in non-cash working capital:

Changes in non-cash working capital for the years ended December 31, 2008 and 2007 are as follows:

For the years ended December 31	2008	2007
Decrease (increase) in non-cash working capital:		
Receivables	\$ 188,424	\$ (35,456)
Inventories	134,506	(67,377)
Prepaid expenses	4,049	3,158
Accounts payable and accrued liabilities	(230,651)	156,041
	96,328	56,366
Adjustments for items not having a cash effect	13,102	(5,430)
Changes in non-cash working capital having a cash effect	\$ 109,430	\$ 50,936
These changes relate to the following activities:		
Operating	\$ 82,532	\$ 33,396
Investing	26,898	17,540
Changes in non-cash working capital	\$ 109,430	\$ 50,936

## 14. Capital disclosures:

The Company's objectives in managing its liquidity and capital are to safeguard the Company's ability to continue as a going concern, to provide financial capacity and flexibility to meet its strategic objectives, to provide an adequate return to shareholders commensurate with the level of risk, and to return excess cash through a combination of dividends and share repurchases.

As at December 31	2008	2007
Liquidity:		
Cash and cash equivalents	\$ 328,430	\$ 488,224
Undrawn Egypt limited recourse debt facilities	209,426	413,426
Undrawn credit facilities	250,000	250,000
Total liquidity	\$ 787,856	\$ 1,151,650
Capitalization:		
Unsecured notes	\$ 346,700	\$ 346,116
Limited recourse debt facilities, including current portion	440,603	251,153
Total debt	787,303	597,269
Non-controlling interest	108,728	41,258
Shareholders' equity	1,281,900	1,335,354
Total capitalization	\$ 2,177,931	\$ 1,973,881
Total debt to capitalization <sup>1</sup>	36%	30%
Net debt to capitalization <sup>2</sup>	25%	7%

<sup>&</sup>lt;sup>1</sup> Total debt divided by total capitalization.

The Company manages its liquidity and capital structure and makes adjustments to it in light of changes to economic conditions, the underlying risks inherent in its operations and capital requirements to maintain and grow its operations. The strategies employed by the Company include the issue or repayment of general corporate debt, the issue of project debt, the payment of dividends and the repurchase of shares.

The Company is not subject to any statutory capital requirements and has no commitments to sell or otherwise issue common shares.

The undrawn credit facility in the amount of \$250 million is provided by highly rated financial institutions, expires in mid-2010 and is subject to certain financial covenants including an EBITDA to interest coverage ratio and a debt to capitalization ratio.

The credit ratings for the Company's unsecured notes are as follows:

Standard and Poor's Rating Services	BBB- (stable)
Moody's Investor Services	Ba1 (stable)
Fitch Ratings	BBB (negative)

<sup>&</sup>lt;sup>2</sup> Total debt less cash and cash equivalents divided by total capitalization less cash and cash equivalents.

#### 15. Financial instruments:

Financial instruments are either measured at amortized cost or fair value. Held-to-maturity investments, loans and receivables and other financial liabilities are measured at amortized cost. Held for trading financial assets and liabilities and available-for-sale financial assets are measured on the balance sheet at fair value. Derivative financial instruments are classified as held for trading and are recorded on the balance sheet at fair value unless exempted as a normal purchase and sale arrangement. Changes in fair value of derivative financial instruments are recorded in earnings unless the instruments are designated as cash flow hedges.

The following table provides the carrying value of each category of financial assets and liabilities and the related balance sheet item:

As at December 31	2008	2007
Financial assets:		
Held for trading financial assets:		
Cash and cash equivalents	\$ 328,430	\$ 488,224
Debt service reserve accounts included in other assets	18,149	16,329
Loans and receivables:		
Receivables (excluding current portion of GeoPark financing – note 6)	207,419	401,843
Dorado Riquelme investment included in other assets (note 6)	42,123	_
GeoPark financing, including current portion (note 6)	36,616	13,681
	\$ 632,737	\$ 920,077
Financial liabilities:		
Other financial liabilities:		
Accounts payable and accrued liabilities	\$ 235,369	\$ 466,020
Long-term debt, including current portion	787,303	597,269
Capital lease obligation included in other long-term liabilities,		
including current portion	20,742	24,676
Held for trading financial liabilities:		
Derivative instruments designated as cash flow hedges	38,100	8,749
Derivative instruments	1,771	955
	\$ 1,083,285	\$ 1,097,669

At December 31, 2008, all of the Company's financial instruments are recorded on the balance sheet at amortized cost with the exception of cash and cash equivalents, derivative financial instruments and debt service reserve accounts included in other assets which are all recorded at fair value.

The Egypt limited recourse debt facilities bear interest at LIBOR plus a spread. The Company has entered into interest rate swap contracts to swap the LIBOR-based interest payments for an average aggregated fixed rate of 4.8% plus a spread on approximately 75% of the Egypt limited recourse debt facilities for the period September 28, 2007 to March 31, 2015.

These interest rate swaps had outstanding notional amounts of \$231 million as at December 31, 2008. Under the interest rate swap contracts the maximum notional amount during the term is \$368 million. The notional amount increases over the period of expected draw-downs on the Egypt limited recourse debt and decreases over the expected repayment period. At December 31, 2008, these interest rate swap contracts had a negative fair value of \$38.1 million (December 31, 2007 – negative \$8.6 million) recorded in other long-term liabilities. The fair value of these interest rate swap contracts will fluctuate until maturity. The Company also designates as cash flow hedges forward exchange contracts to sell euro at a fixed US dollar exchange rate. At December 31, 2008, the Company had outstanding forward exchange contracts designated as cash flow hedges to sell a notional amount of 6.3 million euro in exchange for US dollars and these euro contracts had a nil fair value (December 31, 2007 – fair value of \$0.1 million). Changes in fair value of derivative financial instruments designated as cash flow hedges have been recorded in other comprehensive income.

At December 31, 2008, the Company's derivative financial instruments that have not been designated as cash flow hedges include forward exchange contracts to purchase \$8.9 million New Zealand dollars at an average exchange rate of \$0.7022 with a negative fair value of \$1.1 million (December 31, 2007 – nil) which is recorded in payables and a floating-for-fixed interest rate swap contract with a negative fair value of \$0.6 million (December 31, 2007 – \$1.0 million) recorded in other long-term liabilities. For the year ended December 31, 2008, the total change in fair value of these derivative financial instruments was a decrease of \$0.7 million, which has been recorded in earnings during the period.

The fair values of the Company's derivative financial instruments as disclosed above are determined based on quoted market prices received from counterparties and adjusted for credit risk.

The Company is exposed to credit-related losses in the event of non-performance by counterparties to derivative financial instruments but does not expect any counterparties to fail to meet their obligations. The Company deals with only highly rated counterparties, normally major financial institutions. The Company is exposed to credit risk when there is a positive fair value of derivative financial instruments at a reporting date. The maximum amount that would be at risk if the counterparties to derivative financial instruments with positive fair values failed completely to perform under the contracts was nil at December 31, 2008 (2007 – nil).

The carrying values of the Company's financial instruments approximate their fair values, except as follows:

	200	8	200 <sup>-</sup>	7
As at December 31	Carrying Value	Fair Value	Carrying Value	Fair Value
Long-term debt	\$ 787,303	\$ 591,941	\$ 597,269	\$ 582,897

The unsecured notes are traded infrequently and there is no publicly traded market for the limited recourse debt facilities. The fair value of the unsecured notes was calculated by reference to a limited number of small transactions at the end of 2008. The fair value of the Company's unsecured notes will fluctuate until maturity.

The fair value of the Company's other long-term debt is estimated by reference to current market prices for debt securities with similar terms and characteristics.

#### 16. Financial risk management:

#### (a) Market risks

The Company's operations consist of the production and sale of methanol. Market fluctuations may result in significant cash flow and profit volatility risk for the Company. Its worldwide operating business as well as its investment and financing activities are affected by changes in methanol and natural gas prices and interest and foreign exchange rates. The Company seeks to manage and control these risks primarily through its regular operating and financing activities and uses derivative instruments to hedge these risks when deemed appropriate. This is not an exhaustive list of all risks, nor will the risk management strategies eliminate these risks.

## Methanol price risk

The methanol industry is a highly competitive commodity industry and methanol prices fluctuate based on supply and demand fundamentals and other factors. Accordingly it is important to maintain financial flexibility. The Company has adopted a prudent approach to financial management by maintaining a strong balance sheet including back-up liquidity. The Company has also entered into long-term contracts with certain customers where prices are either fixed or linked to the Company's costs plus a margin.

## Natural gas price risk

Natural gas is the primary feedstock for the production of methanol and the Company has entered into long-term natural gas supply contracts for its production facilities in Chile, Trinidad and Egypt and shorter term natural gas supply contracts for its New Zealand operations. These natural gas supply contracts include base and variable price components to reduce the commodity price risk exposure. The variable price component is adjusted by formulas related to methanol prices above a certain level.

#### Interest rate risk

Interest rate risk is the risk that the Company suffers financial loss due to changes in the value of an asset or liability or in the value of future cash flows due to movements in interest rates.

The Company's interest rate risk exposure is mainly related to long-term debt obligations. Approximately two thirds of its debt obligations are subject to interest at fixed rates. The Company also seeks to limit this risk through the use of interest rate swaps which allows the Company to hedge cash flow changes by swapping variable rates of interest into fixed rates of interest.

As at December 31	2008	2007
Fixed interest rate debt:		
Unsecured notes	\$ 346,700	\$ 346,116
Atlas limited recourse debt facilities (63.1% proportionate share)	76,483	76,161
	\$ 423,183	\$ 422,277
Variable interest rate debt:		
Atlas limited recourse debt facilities (63.1% proportionate share)	\$ 30,109	\$ 43,730
Egypt limited recourse debt facilities	320,574	116,574
Other limited recourse debt facilities	13,437	14,688
	\$ 364,120	\$ 174,992

The Company has entered into interest rate swap contracts to hedge the variability in LIBOR-based interest payments on its Egypt limited recourse debt facilities described in note 15. The notional amount increases over the period of expected drawdowns on the Egypt limited recourse debt and decreases over the expected repayment period. The aggregate impact of these contracts is to swap the LIBOR-based interest payments for an average fixed rate of 4.8% plus a spread on approximately 75% of the Egypt limited recourse debt facilities for the period September 28, 2007 to March 31, 2015. The net fair value of cash flow interest rate swaps was negative \$38.1 million as at December 31, 2008. The change in fair value of the interest rate swaps assuming a 1% change in the interest rates along the yield curve would result in a change of approximately \$15.5 million as of December 31, 2008.

For fixed interest rate debt, a 1% change in interest rates would result in a change in fair value of the debt (disclosed in note 15) of approximately \$13.5 million. The fair value of variable interest rate debt fluctuates primarily with changes in credit spreads. For variable interest rate debt, a 1% change in credit spreads would result in a change in fair value of the debt of approximately \$13.5 million.

For the variable interest rate debt that is unhedged, a 1% change in LIBOR would result in a change in annual interest payments of \$1.3 million.

## Foreign currency exchange rate risk

The Company's international operations expose the Company to foreign currency exchange risks in the ordinary course of business. Accordingly, the Company has established a policy which provides a framework for foreign currency management, hedging strategies and defines the approved hedging instruments. The Company reviews all significant exposures to foreign currencies arising from operating and investing activities and hedges exposures if deemed appropriate.

The dominant currency in which the Company conducts business is the United States dollar, which is also the reporting currency.

Methanol is a global commodity chemical which is priced in United States dollars. In certain jurisdictions, however, the transaction price is set either quarterly or monthly in local currency. Accordingly, a portion of the Company's revenue is transacted in Canadian dollars, euros and to a lesser extent other currencies. For the period from when the price is set in local currency to when the amount due is collected, the Company is exposed to declines in the value of these currencies compared to the United States dollar. The Company also purchases varying quantities of methanol for which the transaction currency is the euro and to a lesser extent other currencies. In addition, some of the Company's underlying operating costs and capital expenditures are incurred in other currencies. The Company is exposed to increases in the value of these currencies that could have the effect of increasing the United States dollar equivalent of cost of sales and operating expenses and capital expenditures. The Company has elected not to actively manage these exposures at this time except for the net exposure to euro revenues which is hedged through forward exchange contracts each quarter when the euro price for methanol is established.

As of December 31, 2008, the Company had a net working capital asset of \$41.8 million in non-US dollar currencies. Each 1% strengthening (weakening) of the US dollar against these currencies would decrease (increase) the value of net working capital and pre-tax cash flow by \$0.4 million.

## (b) Liquidity risks

Liquidity risk is the risk that the Company will not have sufficient funds to meet its liabilities such as the settlement of financial debt and lease obligations and payment to its suppliers. The Company maintains liquidity and makes adjustments to it in light of changes to economic conditions, underlying risks inherent in its operations and capital requirements to maintain and grow its operations. At December 31, 2008 the Company holds \$328 million of cash and cash equivalents. In addition, the Company has an undrawn, unsecured revolving bank facility of \$250 million provided by highly rated financial institutions that expires in mid-2010 and is subject to certain financial covenants including an EBITDA to interest coverage ratio and a debt to capitalization ratio.

In addition to the above mentioned sources of liquidity, the Company constantly monitors funding options available in the capital markets, as well as trends in the availability and costs of such funding, with a view to maintaining financial flexibility and limiting refinancing risks.

## 16. Financial risk management: (continued)

#### (c) Credit risk

Counterparty credit risk is the risk that the financial benefits of contracts with a specific counterparty will be lost if a counterparty defaults on its obligations under the contract. This includes any cash amounts owed to the Company by those counterparties, less any amounts owed to the counterparty by the Company where a legal right of off-set exists and also includes the fair values of contracts with individual counterparties which are recorded in the financial statements.

#### Trade credit risk

Trade credit risk is defined as an unexpected loss in cash and earnings if the customer is unable to pay its obligations in due time or if the value of security provided declines. The Company has implemented a credit policy which includes approvals for new customers, annual credit evaluations of all customers and specific approval for any exposures beyond approved limits. The Company employs a variety of risk mitigation alternatives including certain contractual rights in the event of deterioration in customer credit quality and various forms of bank and parent company guarantees and letters of credit to upgrade the credit risk to a credit rating equivalent or better than the stand-alone rating of the counterparty. Historically trade credit losses have been minimal. However, in the current economic environment the risk of trade credit losses has increased.

## Cash and cash equivalents

In order to manage credit and liquidity risk the Company invests only in highly rated investment grade instruments that have maturities of three months or less. Limits are also established based on the type of investment, the counterparty and the credit rating.

#### Derivative financial instruments

In order to manage credit risk, the Company only enters into derivative financial instruments with highly rated investment grade counterparties.

## 17. Retirement plans:

## (a) Defined benefit pension plans:

The Company has non-contributory defined benefit pension plans covering certain employees. The Company does not provide any significant post-retirement benefits other than pension plan benefits. Information concerning the Company's defined benefit pension plans, in aggregate, is as follows:

As at December 31	20	80	2007
Accrued benefit obligations:			
Balance, beginning of year	\$ 66,7	51	\$ 58,297
Current service cost	2,2	95	2,272
Interest cost on accrued benefit obligations	3,2	72	3,016
Benefit payments	(5,8	(90	(3,858)
Gain on curtailment	(8	44)	_
Loss on settlement	9	58	_
Actuarial gains	(2,4	95)	(568)
Foreign exchange (gains) losses	(14,1	08)	7,592
Balance, end of year	50,0	20	66,751
Fair values of plan assets:			
Balance, beginning of year	44,0	97	38,118
Actual returns on plan assets	(5,0	86)	59
Contributions	7,2	.01	3,274
Benefit payments	(5,8	(90	(3,858)
Foreign exchange (losses) gains	(8,8)	39)	6,504
Balance, end of year	31,8	64	44,097
Unfunded status	18,1	56	22,654
Unamortized actuarial losses	(16,8	99)	(14,907)
Accrued benefit liabilities, net	\$ 1,2	57	\$ 7,747

The Company has an unfunded retirement arrangement for its employees in Chile that will be funded at retirement. At December 31, 2008, the balance of accrued benefit liabilities, net is comprised of \$17.8 million recorded in other long-term liabilities for an unfunded retirement arrangement in Chile and \$16.5 million recorded in other assets for defined benefit plans in Canada.

The accrued benefit for the unfunded retirement arrangement in Chile is paid when an employee retires in accordance with Chilean regulation.

The Company's net defined benefit pension plan expense for the years ended December 31, 2008 and 2007 is as follows:

For the years ended December 31	2008	2007
Net defined benefit plan pension expense:		
Current service cost	\$ 2,295	\$ 2,272
Interest cost on accrued benefit obligations	3,272	3,016
Actual return on plan assets	5,086	(59)
Settlement and termination benefit	958	_
Actuarial gains	(2,495)	(568)
Other	(3,678)	(493)
	\$ 5,438	\$ 4,168

The Company uses a December 31 measurement date for its defined benefit pension plans. Actuarial reports for the Company's defined benefit pension plans were prepared by independent actuaries for funding purposes as of December 31, 2007 in Canada. The next actuarial reports for funding purposes for the Company's Canadian defined benefit pension plans are scheduled to be completed as of December 31, 2010.

The actuarial assumptions used in accounting for the defined benefit pension plans are as follows:

	2008	2007
Benefit obligation at December 31:		
Weighted average discount rate	6.14%	5.56%
Rate of compensation increase	4.16%	4.13%
Net expense for years ended December 31:		
Weighted average discount rate	5.81%	5.71%
Rate of compensation increase	4.62%	4.56%
Expected rate of return on plan assets	7.00%	7.00%

The asset allocation for the defined benefit pension plan assets as at December 31, 2008 and 2007 are as follows:

As at December 31	2008	2007
Equity securities	61%	62%
Debt securities	35%	35%
Cash and other short-term securities	4%	3%
Total	100%	100%

## (b) Defined contribution pension plans:

The Company has defined contribution pension plans. The Company's funding obligations under the defined contribution pension plans are limited to making regular payments to the plans, based on a percentage of employee earnings. Total net pension expense for the defined contribution pension plans charged to operations during the year ended December 31, 2008 was \$2.5 million (2007 – \$2.7 million).

## 18. Commitments and contingencies:

#### (a) Take-or-pay purchase contracts and related commitments:

The Company has commitments under take-or-pay natural gas supply contracts to purchase annual quantities of feedstock supplies and to pay for transportation capacity related to these supplies to 2034. The minimum estimated commitment under these contracts, excluding Argentina natural gas supply contracts, is as follows:

 2009	2010	2011	2012	2013	Thereafter
\$ 179,673	\$ 194,153	\$ 141,063	\$ 145,212	\$ 150,117	\$ 1,646,259

## (b) Argentina natural gas supply contracts:

The Company has supply contracts with Argentinean suppliers for natural gas sourced from Argentina for approximately 60% of capacity (increasing to 80% beginning mid-2009) for its facilities in Chile. These contracts have expiration dates between 2017 and 2025 and represent a total future commitment of approximately \$1,174 million at December 31, 2008. Since June 2007, the Company's natural gas suppliers from Argentina have curtailed all gas supply to its plants in Chile in response to various actions by the Argentinean government, including imposing a large increase to the duty on natural gas exports. Under the current circumstances, the Company does not expect to receive any further natural gas supply from Argentina.

#### (c) Operating lease commitments:

The Company has future minimum lease payments under operating leases relating primarily to vessel charter, terminal facilities, office space, equipment and other operating lease commitments as follows:

2009	2010	2011	2012	2013	Thereafter
\$ 133,926	\$ 115,070	\$ 118,278	\$ 109,858	\$ 104,730	\$ 545,617

#### (d) Egypt methanol project:

The Company owns 60% of Egyptian Methanex Methanol Company S.A.E. (EMethanex), which is the company that is developing the project, a 1.3 million tonne per year methanol facility at Damietta on the Mediterranean Sea in Egypt. EMethanex has secured limited recourse debt of \$530 million. The Company expects commercial operations from the methanol facility to begin in early 2010 and the Company will purchase and sell 100% of the methanol from the facility. Total remaining capital expenditures, including capitalized interest related to the project financing and excluding working capital, to complete the construction of the Egypt methanol facility will be approximately \$365 million. This includes unpaid capital expenditures recorded in accounts payable at December 31, 2008 of approximately \$55 million. The expenditures will be funded from cash generated from operations and cash on hand, cash contributed by the non-controlling shareholders and proceeds from the limited recourse debt facilities. At December 31, 2008, the Company's 60% share of remaining cash equity contributions, including capitalized interest related to the project financing and excluding working capital, is estimated to be approximately \$95 million.

The Company's investment in EMethanex is accounted for using consolidation accounting. This results in 100% of the assets and liabilities of the Egypt entity being included in the Company's balance sheet. The non-controlling shareholder's interest is presented as "non-controlling interest" on the Company's balance sheet.

#### (e) Purchased methanol:

At December 31, 2008, the Company has commitments to purchase methanol under offtake contracts for approximately 500,000 tonnes for 2009, approximately 250,000 tonnes for each of 2010 and 2011, and approximately 125,000 tonnes for 2012. The pricing under these contracts are referenced to industry pricing at the time of purchase.

## 19. United States generally accepted accounting principles:

The Company follows generally accepted accounting principles in Canada (Canadian GAAP) which are different in some respects from those applicable in the United States and from practices prescribed by the United States Securities and Exchange Commission (US GAAP). The significant differences between Canadian GAAP and US GAAP with respect to the Company's consolidated financial statements as at and for the years ended December 31, 2008 and 2007 are as follows:

	2008			2007				
Condensed Consolidated Balance Sheets as at December 31		Canadian GAAP		US GAAP		Canadian GAAP		US GAAP
ASSETS								
Current assets	\$	736,326	\$	736,326	\$	1,223,099	\$	1,223,099
Property, plant and equipment (a)		1,924,258		1,956,747		1,542,100		1,576,500
Other assets (d) (g)		157,397		151,029		104,700		102,803
	\$	2,817,981	\$	2,844,102	\$	2,869,899	\$	2,902,402
LIABILITIES AND SHAREHOLDERS' EQUITY	1							
Current liabilities	\$	258,699	\$	262,267	\$	498,267	\$	503,722
Long-term debt (g)		772,021		777,582		581,987		588,864
Other long-term liabilities (d)		97,441		102,411		74,431		80,705
Future income taxes (d) (f)		299,192		309,021		338,602		348,994
Non-controlling interest		108,728		108,728		41,258		41,258
Shareholders' equity:								
Capital stock (a) (b)		427,265		832,790		451,640		857,349
Additional paid-in capital (b)		_		23,112		_		16,627
Contributed surplus (b)		22,669		_		16,021		_
Retained earnings		871,984		483,566		876,348		486,935
Accumulated other comprehensive loss		(40,018)		(55,375)		(8,655)		(22,052)
		1,281,900		1,284,093		1,335,354		1,338,859
	\$	2,817,981	\$	2,844,102	\$	2,869,899	\$	2,902,402
Condensed Consolidated Statements of Infor the years ended December 31	con	ne				2008		2007
Net income in accordance with Canadian GA	ΑP				\$	172,298	\$	375,667
Add (deduct) adjustments for:								
Depreciation and amortization (a)						(1,911)		(1,911)
Stock-based compensation (b)						347		277
Uncertainty in income taxes (c)						(2,892)		(5,455)
Income tax effect of above adjustments	(f)					669		669
Net income in accordance with US GAAP					\$	168,511	\$	369,247
Per share information in accordance with US	GA	AP:						
Basic net income per common share					\$	1.78	\$	3.63
Diluted net income per common share					\$	1.78	\$	3.62
				2008				2007
Consolidated Statements of Comprehensive Income for the years ended December 31		Canadian						
		Canadian GAAP	А	djustments		US GAAP		US GAAP
Net income	\$	172,298	\$	(3,787)	\$	168,511	\$	369,247
Change in fair value of forward exchange								
contracts, net of tax		9		-		9		(45)
Change in fair value of interest rate swap,								
net of tax		(31,372)		_		(31,372)		(8,610)
Change related to pension, net of tax (d)				(1,960)		(1,960)		(346)
Comprehensive income	\$	140,935	\$	(5,747)	\$	135,188	\$	360,246

#### 19. United States generally accepted accounting principles: (continued)

Consolidated Statements of Accumulated Other Comprehensive Loss for the years ended December 31		2008						2007	
		Canadian GAAP	Ad	justments		US GAAP	US GAAP		
Balance, beginning of year	\$	(8,655)	\$	(13,397)	\$	(22,052)	\$	(13,051)	
Change in fair value of forward exchange									
contracts, net of tax		9		_		9		(45)	
Change in fair value of interest rate swap,									
net of tax		(31,372)		_		(31,372)		(8,610)	
Change related to pension, net of tax (d)		-		(1,960)		(1,960)		(346)	
Accumulated other comprehensive loss	\$	(40,018)	\$	(15,357)	\$	(55,375)	\$	(22,052)	

## (a) Business combination:

Effective January 1, 1993, the Company combined its business with a methanol business located in New Zealand and Chile. Under Canadian GAAP, the business combination was accounted for using the pooling-of-interest method. Under US GAAP, the business combination would have been accounted for as a purchase with the Company identified as the acquirer. For US GAAP purposes, property, plant and equipment at December 31, 2008 has been increased by \$32.5 million (2007 – \$34.4 million) to reflect the business combination as a purchase. For the year ended December 31, 2008, an adjustment to increase depreciation expense by \$1.9 million (2007 – \$1.9 million) has been recorded in accordance with US GAAP.

#### (b) Stock-based compensation:

Incentive stock options – Effective January 1, 2004, Canadian GAAP required the adoption of the fair value method of accounting for stock-based compensation awards granted on or after January 1, 2002. Effective January 1, 2005, under US GAAP, the Company adopted the Financial Accounting Standards Board (FASB) FAS No. 123R, *Share-Based Payments*, which requires the fair value method of accounting for stock-based compensation awards for all awards granted, modified, repurchased or cancelled after the adoption date and unvested portions of previously issued and outstanding awards as at the adoption date. As this statement harmonizes the impact of accounting for stock-based compensation on net income under Canadian and US GAAP for the Company, except as disclosed in (i) below, no adjustment to operating expenses was required for the years ended December 31, 2008 and 2007.

## (i) Variable plan options:

In 2001, prior to the effective implementation date for fair value accounting related to stock options for Canadian GAAP purposes, the Company granted 946,000 stock options that are accounted for as variable plan options under US GAAP because the exercise price of the stock options is denominated in a currency other than the Company's functional currency or the currency in which the optionee is normally compensated. Under the intrinsic value method for US GAAP, the final measurement date for variable plan options is the earlier of the exercise date, the forfeiture date and the expiry date. Prior to the final measurement date, compensation expense is measured as the amount by which the quoted market price of the Company's common shares exceeds the exercise price of the stock options at each reporting date. Compensation expense is recognized ratably over the vesting period. During the year ended December 31, 2008, an adjustment to decrease operating expenses by \$0.3 million (2007 – decrease of \$0.3 million) was recorded in accordance with US GAAP.

#### (c) Accounting for uncertainty in income taxes:

On January 1, 2007, the Company adopted FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes – An Interpretation of FASB Statement No. 109* (FIN 48). FIN 48 clarifies the accounting for income taxes recognized in a Company's financial statements in accordance with FASB Statement No. 109, *Accounting for Income Taxes* (SFAS 109). FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. This interpretation also provides guidance on derecognition, classification, interest and penalties, and transition. During the year ended December 31, 2008, adjustments to increase income tax expense by \$2.9 million (2007 – increase of \$5.5 million) was recorded in accordance with US GAAP.

#### (d) Defined benefit pension plans:

Effective January 1, 2006, under US GAAP, the Company prospectively adopted FASB FAS No. 158, *Employers'* Accounting for Defined Benefit Pension and Other Postretirement Plans – An Amendment of FASB Statements No. 87, 88, 106, and 132(R), which requires the Company to measure the funded status of a defined benefit pension plan at its balance sheet reporting date and recognize the unrecorded overfunded or underfunded status as an asset or liability with the change in that unrecorded funded status recorded to accumulated other comprehensive income. As at December 31, 2008, the impact of this standard on the Company is the reclassification of unrecognized actuarial losses for Canadian GAAP of \$16.9 million (2007 – loss of \$14.9 million), net of a future income tax recovery of \$1.5 million (2007 – recovery of \$1.6 million) to accumulated other comprehensive loss in accordance with US GAAP.

## (e) Interest in Atlas joint venture:

US GAAP requires interests in joint ventures to be accounted for using the equity method. Canadian GAAP requires proportionate consolidation of interests in joint ventures. The Company has not made an adjustment in this reconciliation for this difference in accounting principles because the impact of applying the equity method of accounting does not result in any change to net income or shareholders' equity. This departure from US GAAP is acceptable for foreign private issuers under the practices prescribed by the United States Securities and Exchange Commission. Details of the Company's interest in the Atlas joint venture is provided in note 5.

## (f) Income tax accounting:

The income tax differences include the income tax effect of the adjustments related to accounting differences between Canadian and US GAAP. During the year ended December 31, 2008, this resulted in an adjustment to increase net income by \$0.7 million (2007 – \$0.7 million).

## (g) Deferred financing costs:

Effective January 1, 2007, under Canadian GAAP, the Company prospectively adopted CICA Handbook Section 3855, *Financial Instruments*, which requires the Company to present long-term debt net of deferred financing costs. Under US GAAP, the Company is required to present the long-term debt and related finance costs on a gross basis. As at December 31, 2008 and 2007, the Company recorded an adjustment to increase other assets and long-term debt by \$5.6 million and \$6.9 million, respectively, in accordance with US GAAP.

#### (h) Fair value measurements:

Effective January 1, 2008, FASB issued FAS No. 157, *Fair Value Measurements*. FAS No. 157 defines fair value and establishes a framework for measuring fair value and requires additional disclosures about fair value measurements. The objective of the standard is to increase consistency, reliability and comparability in fair value measurements, and to enhance disclosures to help users of financial statements assess the effects of the fair value measurements used in financial reporting. For the year ended December 31, 2008, the Company has adopted this standard under US GAAP as well as EIC 173, as described in note 1(m), under Canadian GAAP, and as a result there is no difference in measurement of fair value.

## **BOARD OF DIRECTORS**

#### **Pierre Choquette**

Chairman of the Board Board member since October 1994

#### Bruce Aitken

President and CEO of Methanex Corporation Board member since July 2004

#### **Howard Balloch**

Chair of the Public Policy Committee and member of Corporate Governance and Human Resources Committees Board member since December 2004

#### **Phillip Cook**

Member of the Audit, Finance & Risk, Public Policy and Responsible Care Committees

Board member since May 2006

#### **Thomas Hamilton**

Member of the Corporate Governance, Public Policy and Responsible Care Committees

Board member since May 2007

#### Robert Kostelnik

Member of the Public Policy and Responsible Care Committees Board member since September 2008

#### **Douglas Mahaffy**

Chair of the Corporate Governance Committee and member of the Human Resources Committee Board member since May 2006

#### **Terence Poole**

Chair of the Audit, Finance & Risk Committee and member of the Corporate Governance and Public Policy Committees Board member since September 2003 and from February 1994 to June 2003

#### John Reid

Chair of the Human Resources Committee and member of the Audit, Finance & Risk and Responsible Care Committees

Board member since September 2003

#### Janice Rennie

Member of the Audit, Finance & Risk and Human Resources Committees Board member since May 2006

#### Monica Sloan

Member of the Corporate Governance, Human Resources and Responsible Care Committees

Board member since September 2003

#### **Graham Sweeney**

Chair of the Responsible Care Committee and member of the Audit, Finance & Risk and Public Policy Committees Board member since July1994

## **EXECUTIVE LEADERSHIP TEAM**

#### **Bruce Aitken**

President and Chief Executive Officer

## **Ian Cameron**

Senior Vice President, Finance and Chief Financial Officer

## John Floren

Senior Vice President, Global Marketing and Logistics

#### John Gordon

Senior Vice President, Corporate Resources

#### Michael Macdonald

Senior Vice President, Corporate Development

## **Randy Milner**

Senior Vice President, General Counsel and Corporate Secretary

#### **Paul Schiodtz**

Senior Vice President, Latin America

## **Harvey Weake**

Senior Vice President, Asia Pacific

## Jorge Yanez

Senior Vice President, Caribbean and Global Manufacturing

## **CORPORATE INFORMATION**

## **Head Office**

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#### **Toll Free**

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#### Investor inquiries:

invest@methanex.com

#### Sales inquiries:

sales@methanex.com

## **Transfer Agent**

CIBC Mellon Trust acts as transfer agent and registrar for Methanex stock and maintains all primary shareholder records. All inquiries regarding share transfer requirements, lost certificates, changes of address, or the elimination of duplicate mailings should be directed to CIBC Mellon Trust at:

1 800 387 0825 Toll Free within North America

## **Investor Relations Inquiries** Jason Chesko

Director, Investor Relations T: 604 661 2600

## **Annual General Meeting**

The Annual General Meeting will be held at the Vancouver Convention & Exhibition Centre in Vancouver, British Columbia on Tuesday, May 5, 2009 at 10:30 a.m. (Pacific Time).

#### **Shares Listed**

Toronto Stock Exchange - MX Nasdag Global Market - MEOH Santiago Stock Exchange - Methanex

#### Annual Information Form (AIF)

The corporation's AIF can be found online at www.sedar.com.

A copy of the AIF can also be obtained from our website or by contacting our head office.



## Methanex's Global Operations

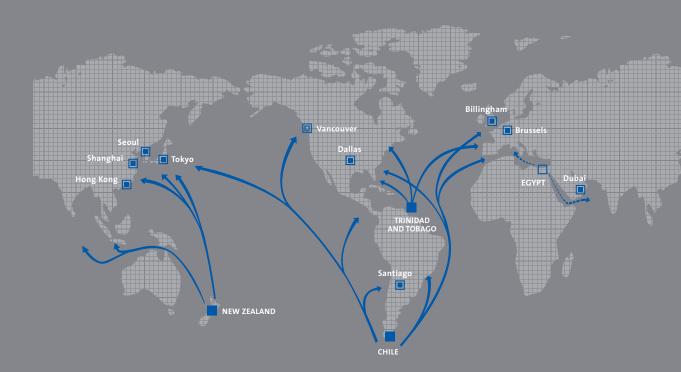
We are committed to maintaining a robust corporate website as a timely resource of information about our company and product, including recent investor presentations, current methanol prices and our latest news releases. On our website you can also find electronic versions of this Report, Methanex's Responsible Care and Corporate Social Responsibility report and our Corporate Governance Principles brochure, among others

Our 2008 Factbook can be found on our website at

## www.methanex.com

Our Factbook provides current and historical data relating to our financial results, stock performance, sales and production volumes, key performance indicators and industry statistics.

Current Production
Egypt Project [2010]
Head Office
Marketing Offices



# www.methanex.com



